### 2018 Greater Greater Washington ANC Candidate Questionnaire

#### Ward 1 Responses (bold = Endorsed by GGWash)

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What is your opinion on the controversy over the Park Morton/Bruce Monroe redevelopment? What is your stance on the controversy and the resulting plans for the Old Hebrew Home redevelopment?

One of the reasons I love D.C. is its diversity, and one aspect in continuing that diversity is to provide affordable housing. I think the Park Morton/Bruce Monroe redevelopment plan is great in the way it will provide affordable housing, senior resident housing, and sustainable public green spaces while minimizing displacement of current residents. Neighbors in 1A01 have noted the importance of affordable housing and need for thoughtful redevelopment. The ‘friend of the court’ or amicus brief that residents filed in May is a great example of community members and local organizations partnering to voice their approval for this project and push for it to move forward. As for the Old Hebrew Home redevelopment, I think input from community members early and often in any redevelopment project is key and I appreciate how the Old Hebrew Home project utilized the ‘OurRFP’ process to provide avenues for this type of engagement. This process highlighted that Park View residents want a property that maximizes density and affordability and that aligns to my priorities as well. It’s frustrating to see the building continue to be vacant after all this time, but I am optimistic that the current plan is a thoughtful approach to re envisioning a public building in a way that reflects the needs of our community.

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

I think it’s important to recognize that 14th street is a major transportation and commercial thoroughfare in our city. The eastern side of 1A01 is 14th street, and while there are a number of great restaurants and businesses, there are a few vacant storefronts. It would be exciting to see new businesses or organizations invest in that space in ways that reflects the needs of our neighborhood. I think this investment would encourage greater foot traffic and help curtail some of the public safety concerns I’ve heard from fellow residents. I think the addition of the 59 express buses along 14th street are a great example of what commissioners can do working across district lines and partnering with city agencies. I believe bus lanes in general can be a great part of a transportation solution when done in a thoughtful and balanced way.
What are your hopes and/or concerns for the ongoing redevelopment along Georgia Avenue NW? How will you support existing residents who are afraid of displacement and want to stay in the neighborhood?

I believe redevelopment should be done with the community and not to the community. I appreciated how Lower Georgia Avenue Main Street surveyed community members to identify types of redevelopment. It’s important that engagement take on many forms (in-person, online, at various times of day) to provide intentional opportunities for community members to be part of the process. One of my goals is to listen to and represent all voices in my single member district and thoughtful community outreach and engagement is key to that. Minimizing displacement and prioritizing affordable housing should be key in any redevelopment whether it’s along Georgia Ave or anywhere in our city.

What are your hopes and/or concerns for the future of the Armed Forces Retirement Home? In general, how will you improve our green spaces, and ensure they are inviting and engaging to the community?

I had the opportunity to visit Lincoln's Cottage and visit with veterans who live at the Armed Forces Retirement Home and I believe this area truly represents a unique historical and cultural site for our city. I support mixed-use mixed-income development at AFRH that respects those aspects and that includes sustainable and welcoming green spaces. I look forward to seeing what types of proposals are submitted this fall. In my single member district I would encourage my neighbors to continue to host community picnics in our parks to get to know one another. I recently led a couple of neighborhood cleanups focused on our parks and I think it's important that we all play in a part in keeping these spaces clean and welcoming.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

When I walk around and talk to neighbors, public safety is top of mind for many residents. We all want to feel safe not only in our homes, but in our community as well. As Commissioner I would: continue our regular public safety walks in partnership with MPD, encourage increased alley patrol, and encourage residents and MPD officers to get to know one another. I am in favor of the Neighborhood Engagement Achieves Results (NEAR) Act that was passed in 2016 and agree with the March 2018 resolution passed by ANC 1A in support of fully funding this act and its continued implementation. I think it's good that DC police officers wear body cameras and receive training on community policing, bias-free policing, and cultural competency. I am currently supporting 1A commissioners and community members around the development of a resource and community training focused on nonviolent communication and deescalation techniques that will be held in October.
If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I think improving access to or services around bus transit and bike infrastructure are important and sometimes that might include the removal of a parking spot. In this situation DC Department of Transportation (DDOT) would need to notify residents of this change and as Commissioner I would encourage residents to voice their opinions around the proposed change. It's important for me to hear directly from residents and that if there is a change that it's done in a thoughtful and inclusive way to minimize impact on the neighborhood.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

I think as the city continues to grow and increase in density (which I favor)- thoughtful infrastructure decisions need to be made alongside it. I'm in favor of a universal design approach to infrastructure that's focused on building with everyone in mind. I only recently learned how to ride a bike and it's given me a new perspective on our need to improve education to drivers and riders around road safety. I would like to see more east/west bike lanes and protected bike lanes as outlined in the DC Protected Bike Lanes Project (https://www.dccycletrack.com/). I support Vision Zero and the city's goal of zero fatalities and serious injuries to travelers of our transportation system by 2024. For 1A01, I've heard from residents and seen firsthand that the intersection of 16th St NW and Spring Pl NW is a priority area for us to work with the city on improving- one solution could be the addition of a direct crosswalk to the bus stop with flashing lights to alert drivers of pedestrians. This is a high-traffic area that also results in frequent accidents.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

I believe in the importance of affordable housing and it's a priority I've heard from neighbors as well. ANC 1A can encourage any new developments to prioritize affordable housing above and beyond the required amounts. The Old Hebrew Home and the Park Morton/Bruce Monroe redevelopment projects are examples of how our neighborhood can prioritize and provide affordable housing.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

I wouldn't call it a controversy, but another priority for my neighborhood is around public sanitation and rodent control. We live in an urban area where this problem is unavoidable, but regular street cleaning, support from local businesses, and community clean-ups can help with
this. One thing I'd like to do is to provide 311 training and resources for residents to encourage them to report various issues like rat holes.

**Why do you think you are the best person to represent your SMD? What's your vision for your ANC in 2 years?**

I am a longtime DC resident committed to public service. As a director at an education nonprofit, I've committed myself to ensuring that all students receive a high-quality education and that they graduate with the skills they need for college, careers, and life. I am also currently in my third year of serving as a mentor in Ward 1 with Higher Achievement, an after school program focused on closing the opportunity gap for middle schoolers. My prior policy work has focused on federal and state government efforts, and these skills will enable me to navigate local government and politics as an advocate for my community. One of the reasons I chose to make this neighborhood my home is because of its diversity, and I'm dedicated to listening to and representing diverse points of view. I also believe that neighbors who talk to one another and look out for one another are the foundation for a closer-knit, safer, and cleaner community. You can read more about my campaign at votelayla.com.

**Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.**

I think the addition of the 59 express bus service is a great example of what can happen when Commissioners work together in a way that will benefit the city and perhaps not benefit every resident in a single member district. If elected as Commissioner my priority is representing all voices in my single member district, but in order to continue to move D.C. into the future this requires balancing those interests with those of the broader city. I have already begun outreach to candidates in neighboring SMDs to think about we can partner on common issues for the greater good.
What is your opinion on the controversy over the Park Morton/Bruce Monroe redevelopment? What is your stance on the controversy and the resulting plans for the Old Hebrew Home redevelopment?

The controversy surrounding the Park Morton/Bruce Monroe redevelopment is merited. While the proposed development has the potential to serve many of the community's real needs (more public space, housing for seniors, private street), there are two issues which I am not fully confident are being accounted for. The first is the role of Bruce Monroe Community Park within the community, even if the new development's park is bigger, there needs to be regard for the current one's role as a part of the neighborhood's identity; the project should take effort to address this concern and examine ways the park can be preserved, even if in part. The second is the replacement units, are these replacement units for those living in Park Morton enough? Are they affordable? Even if so, will the presence of this development raise the cost of living for residents and hold the potential to move them out of the neighborhood. In short, I'm not against the project, but I would be more inclined to support it if attention was paid to these matters. The Hebrew Home project on the other hand, is one that is more favorable as it does not yield the outright displacement of residents, as far as I know. It addresses a real need in the community without erasing a current one and I support the breakdown across senior affordable housing, rentals, and for sale homes. The only downside to me is the fact that it is a storied piece of the neighborhood's identity, and it would be a shame to lose this, but I am more inclined to support a project like this than I am the Park Morton/Bruce Monroe one.

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

I would like to see 14th Street become a bit more pedestrian friendly. There are plenty of fun restaurants and cafes to go to but the streets get very crowded and the traffic gets backed up. It is often difficult to cross the street. A bus lane would be great for this as well as perhaps adding a few pedestrian crossing signs. To that end, I would also like to expand available public space and make it a bit friendlier to passersby. one place we can start is the small "park" near 14th and Meridien which calls itself a park but is devoid of greenery or comfortable places to sit.

What are your hopes and/or concerns for the ongoing redevelopment along Georgia Avenue NW? How will support existing residents who are afraid of displacement and want to stay in the neighborhood?
My concerns with development along Georgia Avenue NW is that many of the cafes, apartment complexes, bars, restaurants, and gyms that have opened in recent years do not serve the needs of the long-established surrounding community and raise the cost of living to a point that is unaffordable and potentially pushes them out of the neighborhood. Development is good for our city and we need private business for that, but while I support such businesses, I would like to see them take steps to ensure they are serving the community they are entering. Along Georgia Ave NW, new businesses should, for example, prioritize providing employment opportunities for those who live in the neighborhood.

What are your hopes and/or concerns for the future of the Armed Forces Retirement Home? In general, how will you improve our green spaces, and ensure they are inviting and engaging to the community?

It is ideal that the Armed Forces Retirement Home (AFRH) is relying on community input and oversight from organizations such as the DC Historic Preservation Review Board. However, I would have been more comfortable if DC government had the final call on permits. I also would have preferred that the space be appropriated for public access rather than private development, a city becomes a more livable and safer community, the more its residents are free to engage and interact with it. Nonetheless, I believe that the parties involved can create a space that is accessible and to all citizens of the district alike, but the key is for residents to be engaged with respect to providing ideas and holding developers accountable. Generally speaking, the word inviting is the key, green spaces must be equipped with comfortable places to sit, swim, run, play sports, have picnics, etc. The Navy Yard waterfront for example, has a public water area where anyone can come and take their young children swimming on a hot day. It also has a wide range of tables and chairs in shaded areas and a grassy area on the water where families of all income brackets come to have picnics and play games. This is an example I would follow in improving green spaces, I would equip them with attractions that have a low barrier for entry that any resident of any income bracket can interact with.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

As I shared, I believe that the more accessible, livable, and interactive a city is, the more you develop an engaged community that takes care of itself in many ways. As such, my views on development projects respecting the existing identity of a community and equally accessible and inviting public space help to yield a safer environment. Fighting crime is not about simply "cleaning up the streets," it's about getting at the root causes of crime, and I think building a connected community is part of that. To that end, I like the NEAR Act and its stated goal but my engagement with it would focus on the fact that most of its commitments simply respond to the existence of crime and its symptoms, rather than getting at the environments that cause it in the first place.
If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I think the key in these matters is to offer a viable alternative. Viable is the key here because often times, like in major development projects, a "viable alternative" is a not-so-affordable housing unit. So for example, if we were to improve bus transit infrastructure on 14th St. NW in my neighborhood, which is much needed, we may need to get rid of on-street parking. This is an idea that I support because I believe it makes the city more accessible to everyone; at the same time I understand that there are plenty of vehicle owners, so something I may pursue in this instance is to work with local businesses and apartment complexes who already have parking lots available, that are tucked away from major thoroughfares, and see if I can't work with them to designate a percentage of their spots to vehicle owners in certain zones.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

I often bike down 16th street and feel unsafe because there is no bike lane and I find myself amid all kinds of traffic, particularly during rush hour when all the S1-4 and 9 buses are running, so I would start there. As I shared in a previous response, I would also look at opportunities to create public space, particularly in areas that have already been designated as such but are not equipped with the attractions and seating necessary to be accessible for residents.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

There is quite a bit of development happening in Columbia Heights. You have all the businesses at DC USA, you have restaurants constantly opening and closing, and all kinds of construction of new residencies. I think each type of development presents a different opportunity for housing affordability for my ANC. So if it's DC USA, how important is it to keep an affordable store like Target there that can service the community and keep the cost of living down when expensive residencies pop up? When a store closes down, it should be replaced by one that serves the community's needs, Old Navy's expected opening is an example of this. When it comes to new construction of high-rises and condos, this is a different opportunity for my ANC to ensure affordable housing numbers and eliminate displacement. This is more than just ensuring that X% of new units are affordable by a developer's terms, this means getting out there and talking to the community and creating a space where all those affected by such a development have a medium to speak their mind, this gives the ANC a better sense of the benchmarks it needs to hit.
What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

Newcomers. There are a lot of people in my neighborhood who have lived here for decades and over the past 10-15 years many have moved in and have made little effort to understand the neighborhood’s long-established identity, its culture, or even get to know their neighbors. This can create animosity and divides the community, putting us in a difficult position when seeking to address challenges like a bar seeking a liquor license in an area densely populated with families. The truth is that within such conundrums, there is almost always a space for dialogue and reaching a solution that works for everyone, but if the newcomers are not making an effort to serve, learn about, and understand their community, we lose that space.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I am focused on three issues in particular that I feel are incredibly relevant to the needs of my SMD 1. I want residents in my SMD to feel they have the power to make their voices heard on issues in our neighborhood. There are so many people out there that are unaware of the tools they have to assert themselves over what happens in their own community, so my top priority is to not only create a space where all of us can engage, but to ensure that everyone is aware of the tools at their disposal 2. I am one of these aforementioned newcomers, and I have learned first hand the value of learning about my own community. I want to play an integral role in questions of business and residential development and I am energized about ensuring that smart, equitable development, rooted in an understanding of the community, is the only kind that takes place 3. I believe in the value of public space and the implications it holds for safety and security. As I shared, the more thriving, more diverse, more accessible a city, the safer we all feel because we all have a place in it within a larger community.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

Recently our ANC was discussing the prospect of a popular restaurant providing patio seating. A number of residents turned up and expressed their dismay with respect to noise, garbage, and other disturbances. This is a top restaurant, not just in our neighborhood but in DC overall, and I know that its ability to expand its business is in the interest of the city. But again, the question here is whether or not there is a way for the restaurant to provide patio seating while also meeting the legitimate concerns of residents. So I would seek to adjust the hours of operation, the number of tables, frequency of trash pickup, and even the days of the week patio seating is available depending on how flexible all parties are. And again, if you have a community where newcomers are talking to, interacting with, and serving the existing community, you have a space for a conversation like that. People are more likely to support you as a member of their community if they’ve seen examples of your service to it.
What is your opinion on the controversy over the Park Morton/Bruce Monroe redevelopment? What is your stance on the controversy and the resulting plans for the Old Hebrew Home redevelopment?

Our ANC worked closely with ANC 4C and members of the surrounding neighborhood to support plans at 1125 Spring Road NW that will both increase affordable housing in the community and address many neighbors’ concerns about parking and design of the development.

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

Congestion on 14th Street NW makes it difficult (and sometimes dangerous) for students, commuters, cyclists, shoppers, emergency vehicles and pedestrians to travel through the corridor. Our ANC will continue to work with neighbors, other ANCs, community groups, and DDOT to solve this problem, including support of bus lanes and improved cycling and pedestrian safety infrastructure.

What are your hopes and/or concerns for the ongoing redevelopment along Georgia Avenue NW? How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

[did not respond]

What are your hopes and/or concerns for the future of the Armed Forces Retirement Home? In general, how will you improve our green spaces, and ensure they are inviting and engaging to the community?

[did not respond]

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

Unfortunately the ANC alone cannot solve crime and public safety issues, but we will continue to support measures like the NEAR Act that provide additional resources for addressing the root causes of public safety issues, and will hold discussions and workshops on our own to address
specific issues. This will also require communication, coordination, and oversight from neighbors, community-based organizations, MPD, Council, and the Mayor.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

Clear communication, transparency throughout the process, forward-looking planning, and a willingness to listen to neighbors’ needs and compromise where possible is absolutely necessary. All of this is our goal moving forward with updates to the 14th Street NW transportation improvement project.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

16th Street NW, the Lower Georgia Avenue corridor, and the 14th Street NW corridor need significant improvements to their cycling and pedestrian safety infrastructure, many of which are being addressed by our ANC and active community groups.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

The ANC should support an overall increase in housing stock while holding developers as well as Council and related oversight agencies responsible for enforcing community benefit agreements and affordability requirements.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

The 1400 through 1500 block of Columbia Road NW desperately needs repaved, and I will continue to bug DDOT and the Mayor’s office until that is completed this year, as was scheduled. I am also excited to see Wawa come to our neighborhood, but I already miss Pete’s New Haven Style Apizza.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

My time as a commissioner over the past two years has been a great learning experience. I’ve learned that one of the most important ways an ANC can benefit the community is by bringing together neighbors, businesses, and government bodies to address pressing needs in the community, and I’ll continue to convene these types of meetings and workshops whenever possible. In two years I hope our ANC is on the right path to be a more multimodal, safer, greener, and empathetic community.
Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

ANC commissioners are responsible for representing all members of their SMDs, not just the loudest voices, all while keeping an eye towards the greater good of the District. This means proactively reaching out to folks and doing your own research on issues impacting the neighborhood and the District at large.
What is your opinion on the controversy over the Park Morton/Bruce Monroe redevelopment? What is your stance on the controversy and the resulting plans for the Old Hebrew Home redevelopment?

Both of these projects are moving forward. Our ANC voted on the PUD proposed for PM/BM and also weighed in on the resulting Old Hebrew Home redevelopment. My goal for both was to maximize affordable and low income housing but also trying to balance the concerns brought to us by neighbors. I recognize that there are challenges that come with developing these properties, but I saw the overall goal of creating income-diverse housing in city-sponsored projects is valuable and important.

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

We just hosted a workin session for Traffic Decongestion and Bus Improvements in late June. One thing I've learned as a commissioner is that things are never as simple as the seem on face value and while I would support bus lanes (and definitely improvement to bike lane situation) the entirety of the 14th St traffic situation is a challenge that will involve some choices. My bigger concern is that these conversations for both 14th and 16th start to include their impact on our west/east bound streets and, more importantly, how changes to these larger corridors will impact our neighborhoods.

What are your hopes and/or concerns for the ongoing redevelopment along Georgia Avenue NW? How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

I would support any project that includes affordable housing beyond IZ, but I am also looking towards other factors such as job and business development opportunities, education and training for residents - of all ages, and support services that already exist but aren't getting where they need to and filling needs where we have gaps.

What are your hopes and/or concerns for the future of the Armed Forces Retirement Home? In general, how will you improve our green spaces, and ensure they are inviting and engaging to the community?

I love this space, and I always look forward to attending events there, but it is not District property. The community is welcome to engage with the residents and that space through their events and volunteer opportunities and as far as improving that, a good place to start would be...
getting involved with the "Friends of the Soldiers Home"! They do great work and most importantly work to "serve to those who have served" and sacrificed for our country.

**What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?**

Crime and safety are big issues of concern in our area. I have been to many community meetings and meeting with MPD - this is a little more of a challenge w/my SMD b/c I have 2 different police districts - 3D/4D and 2 Police Service Areas so I am looking forward to the upcoming redistricting to at leas consolidate the number of meetings. Meanwhile, I've worked to better understand their job by attending a 6 week training course offered through MPD, but they are not the only component of improving safety in our community. I've spent time building connections with local service providers and also amongst our neighbors through public walks, community events, and trying to get as much info out to them as I can. I am in support of the NEAR Act and worked with Commissioner Rybarczyk to draft a resolution in support of it.

**If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.**

Alterations to traffic or parking requirements requires DDOT to give a written notice of intent (NOI). If parking is removed to facilitate public transportation, residents would be able to have the opportunity to comment in support or opposition. For me, an important role of a commissioner is making sure members of an affected SMD are made aware when these issues arise and that they are encouraged to engage in these conversations.

**Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?**

We live in a very walkable area and infrastructure should reflect this, with an emphasis on pedestrian safety and ease. We need crosswalks that allow plenty of time for those with limited mobility or small children and a speedier response to repairing sidewalks.

**What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?**

When we are given the opportunity to weigh in on development projects - which isn't all of the time - this should be a key lens through which we make our decision. In addition, I think its important for commissioners to keep having these important conversations in our community and listening so that when we do have a chance to contribute input, we are better informed and can make better decisions.
What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

Our neighborhood struggles with some of the same challenges as the rest of DC, chief among those being change and growth and how to manage those forces. We have a variety of social, economic and ethnic backgrounds in our ANC; families and, residents who have been here for generations. With so many different voices in our community, it’s important to focus on what unites us - a desire to live in a neighborhood that is safe, clean, and vibrant. Public safety, livability, and responsible development are things we are all concerned about and these issues can only improve when we involve and empower everyone in our community.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

There are always people smarter than me (that’s a fact!), but I do know that I have been putting in the time and work since becoming a commissioner. Learning how to navigate the different needs and systems has been a large part of my learning process as a commissioner along with taking the time to meet and listen to those within my SMD and throughout my community. I have also spent many nights, days, and weekends at meetings with District agencies, community organizations, and leaders to build relationships with all of those who are smarter and learning from them on how we can work together to better serve the community. In 2 years, I would like to continue to build on this outreach and, hopefully, have broader engagement with and from more residents!

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

This does happen a lot, and I have found that many times community members understand that their position is narrow or specific to their needs, but it doesn't make it less valid for them. I respond to this by taking the time to have a conversation that includes sharing the broader concerns but also listening. Often a bigger issue is that they want to make sure they have been heard. At the end of the day, people are allowed to advocate for their own position but as a commissioner, one of the reasons I’m elected is because of my ability to balance these concerns and exercise good judgement when it comes to making decisions or weighing in on matters. It isn't always easy, and you don't always make everyone happy but we do our best! The before mentioned Hebrew Home is an example of this - a lot of local interest but also needed to meet the broader city-wide goal of creating more affordable housing opportunities.
What is your opinion on the controversy over the Park Morton/Bruce Monroe redevelopment? What is your stance on the controversy and the resulting plans for the Old Hebrew Home redevelopment?

The Park Morton/Bruce Monroe redevelopment plans are a step in the right direction as DC looks to address the affordable housing crisis. I am pleased to see that the new redevelopment plans preserves low-income housing and creates new senior housing. I do understand the concerns around losing green-space and do think the public/neighborhood should’ve been given a greater explanation on why other vacant sites in the neighborhood were not viable. Ultimately, improving living conditions for Park Morton residents while also increasing affordable housing and incorporating new greenspace seems to bring together a fair compromise. The Old Hebrew Home also expands affordable housing with the majority being aimed at seniors and low/middle income residents. It is obscene how long the building has remained vacant so redevelopment needs to be a priority. I do think concerns around density, neighborhood character, etc. are valid but they cannot halt the redevelopment process/outweigh the positives of the plans for the Old Hebrew Home - especially given it's proximity close to the metro. Both are complicated issues, but personally I am glad to see that both are incorporating affordable housing into the mix. The challenge it appears was transparency - the ANC should always work to allow all residents active participation and involvement throughout the entire process.

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

Columbia Heights is such a fantastic place to live! Predictable and accessible transportation to Columbia Heights is crucial to maintain the vibrancy of the area. Most people I've spoken to are concerned about the recent empty storefronts seen in DC USA - if the trend continues that will be detrimental to the neighborhood. The City Council should be focused on attracting businesses to the area - particularly minority/locally owned businesses. Congestion on 14th street is a pain - and a headache. I think dedicated bus lanes would be a good step forward, but would have to be balanced with a study on what impact it'd have on street parking/bike lanes. The status quo needs to be improved upon and I'd love to see more discussion around the dedicated bus lanes and how/if they’d improve on-time buses, traffic and congestion. Could be a really interesting solution!
What are your hopes and/or concerns for the ongoing redevelopment along Georgia Avenue NW? How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

It is important to have a balanced approach. The redevelopment does drive more economic activity, but DC has one of the highest rates of inequality in the country. I believe the ANC must do it's best to represent and advocate on behalf of the residents actually living in the neighborhoods and use that to inform every decision/vote they take on zoning matters, especially when it comes to housing redevelopments. We need to preserve and add affordable housing options to ensure residents have the option to stay. We need to make sure there is a mix of public, affordable and market rate options. Additionally, affordable housing should include senior and multi-family options vs. just studio apartments. I also would like to see green-space prioritized with redevelopment plans - there seem to be far too many abandoned/vandalized lots right now and there could be some creative options to allow for more inviting public spaces.

What are your hopes and/or concerns for the future of the Armed Forces Retirement Home? In general, how will you improve our green spaces, and ensure they are inviting and engaging to the community?

The Armed Forces Retirement Home is such an exciting opportunity for the city! I hope the developers will allow for mixed use of the land and incorporate affordable housing, assisted living, parking and retail/work space. Additionally, any proposal I think should include innovative green infrastructure / public-use areas- whether that is tennis courts, park space or basketball courts, etc. There are a lot of great ideas to brainstorm on and I look forward to talking with my neighbors and the ANC as we narrow down proposals. We need to focus on maintaining public spaces - trash/cleanliness are issues in Columbia Heights. We also have seen a major increase in rat complaints. Personally, the rat infestations across 10th street motivated my candidacy for ANC. We need to be preventative when it comes to pest control and maintaining green spaces. More regular and reliable trash pick-up, rat proof trash cans and proactive pest control patrols are just a few ideas that come to mind as worthy of consideration.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

Everyone can agree that we all want to live in a safe community. From talking with my neighbors it seems that car break-ins have been the most common crimes in the neighborhood. We need to work on educating residents about how to minimize their risk of becoming a victim of auto-theft - while unfair, it is a reality on our block right now and we should all be cautious. We also need to engage more as a neighborhood with each other and first responders. As an ANC member I would start a newsletter to share with the neighborhood on what the ANC is doing, upcoming events, summary of what crimes have happened in the neighborhood and
how we can all work together to support a safer community. The NEAR Act is well-intentioned and I was glad to see the City Council take an effort to address crime from a public-health perspective. A more holistic public-health approach to addressing the root causes of crime is the right answer - however funding/implementation seem to be lagging. On the ANC I'd like to learn more from the Council on the funding and implementation challenges.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I would want to get community input and speak directly with my neighbors. We would want to make sure we are replacing parking/minimizing the impact for actual residents in the area, however for Columbia Heights improving bus/bike transit is important for residents looking for a more cost effective commute. Additionally, traffic in the morning can be a challenge so increasing options for transportation should be a top consideration for the ANC.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

14th Street + Irving is the top place for consideration I believe given it's congestion and traffic patterns - the current flow/transportation options clearly aren't meeting the volume of activity so we should definitely consider improving crosswalks and allow for more time so that families and others who need more time have ample opportunity to cross. I think improving the quality of sidewalks is important - on 10th street we've seen a number of rat burrows form underneath buckled sidewalks. Vision Zero prioritizes improving sidewalks which I think is great not only for walkability but also to prevent rat burrows from forming. I am also in favor or assessing where to add more Capital Bikeshare Stations and work on enforcing bike lane policies more. I recently saw a biker be hit by a driver opening their door without checking for bikers passing by - it was very scary and left the biker quite injured. Simply educating drivers on something as simple as checking both ways for bikers is a great public education priority and fits well with the Vision Zero plan.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

The ANC needs to consider affordable housing when looking at zoning matters particularly redevelopment proposals. We must maintain and increase affordable housing within DC and when considering adding new developments to our neighborhood that has be one of our top priorities. I would also want to look at the impact new developments have on existing rent prices. I speak from my own personal experience that escalating rent prices push residents out of neighborhoods. The ANC can consider the impact new developments might have on affordable housing and rent prices. The A1 district is the site of a few very high-profile redevelopments - the Park Morton/Bruce Monroe and Old Hebrew House are two recent
examples that incorporate a mix of public, affordable and market rate housing. I hope we can continue to assess and coordinate across the ANC to ensure any other developments are viewing affordable housing as a top priority.

**What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?**

**RATS!** I cannot emphasis the rat problem enough. From speaking with my neighbors rats were the #1 concern. As seen in the recent Washington Post article, rat complaints are at an all time high in Columbia Heights/Petworth. We have to be more preventative to the rat problem vs. reactive. As an ANC member rats/pest control will be one of my major focuses. We need to have regular pest control staff from the city coming to our neighborhood to treat burrows/rat reservoirs. We also need to have more reliable trash pick-up - as a resident on 10th street my trash is not picked in the alley at least once a month. This forces residents to let trash pile up attracting more rats and perpetuating the problem. DC should also provide restaurants/bars with rat-proof trash cans or at least police trash infractions properly. The rise of rats in our neighborhood corresponds with the rise of bars/restaurants - we should be more proactive in addressing this. Bottom line - rats are a huge, huge problem in 1A07 and it is unacceptable that the rat populations have grown so large. I was pleased to see the Mayor increased funding for pest control - we need to demand those funds are used to improve pest control in Columbia Heights.

**Why do you think you are the best person to represent your SMD? What's your vision for your ANC in 2 years?**

I saw no one was running in this ANC race and felt it was important to have representation for my neighborhood on the ANC. I work in sales and spend my days persuading and advocating for clients to sign on with my firm. That type of work prepares me well for advocacy and persistence in the name of my neighborhood. It pained me to think that no one from my neighborhood would be able to represent my concerns (particularly around the rats!) and I felt it was important to become engaged. Running for ANC has been an extremely valuable exercise and I've learned that many of the issues I see (rats, rent increases, cleanliness of the streets, etc) are common throughout the surrounding blocks. I will work to ensure that these issues are elevated on the agenda. I am responsive and committed to engaging my neighbors more in the work that the ANC does. Transparency and communication are key - and I hope that if I elected I will be able to better educate 1A07 on how the ANC is working to address their top concerns. My first short-term goal is focused on diminishing the rat complaints in our neighborhood. We need both short-term and long-term solutions on this issue, but with the help of the ANC I hope to advocate for more reliable trash-pick up, preventative pest control treatments and rat-proof trash cans. I also want to ensure we maintain the culture and diversity of the neighborhood while also increasing economic success, growth and safety.
Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

[did not respond]
Name: Kent Boese  
ANC and Single Member District: 1A08

What is your opinion on the controversy over the Park Morton/Bruce Monroe redevelopment? What is your stance on the controversy and the resulting plans for the Old Hebrew Home redevelopment?

In both cases, I think the controversy is in the past as far as the ANC is concerned. If the court challenge comes out in favor of the neighbors who are challenging the approved Park Morton plans, I am committed to working with the neighbors to find a good solution. On both the Park Morton/Bruce Monroe development and the old Hebrew Home effort, I have been deeply involved, helped shape the design/plans/and housing matrix, and worked to ensure that ANC1A supported these important efforts. Not only did I lead ANC1A to support Park Morton, I made sure I attended the 50+ community meetings to hear from residents. To ensure the project would be better, I testified at the relevant Zoning hearings, and I testified in support of the project before the DC Council. I understand that some nearby residents are opposed to the development, but I believe it is a good outcome. Furthermore, I think it will help unlock additional projects along Georgia Avenue that are on hold as they wait to see how Park Morton will take shape. The biggest obstacle to using the Bruce Monroe site, based on how the argument was framed, was the loss of the temporary park space. I firmly believe we can create new permanent park opportunities as we move forward – both through new development and in working to restore access to historic park spaces. On the Hebrew Home, I had the vision to landmark the building in 2014 which helped with the overall effort to adapt the building along with new development to create 187 new apartments in the housing pipeline with 80% of the units being targeted at 60% AMI or lower including 90 senior apartments. In Ward 1, one of the chief concerns about the project was how the new construction would complement the century old rowhouses across the street. To help with this, I created opportunities for the development team and neighbors to review the Spring Rd. facades and we were able to make adjustments that are more agreeable to the neighbors.

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

14th Street NW is narrow, congested, and unable to provide the optimal multimodal transportation needs of the District. While I would like to see more bus lanes, I can not support them on the Columbia Heights section of 14th Street as long as the physical infrastructure is in its current state. When the Columbia Heights public realm was created, it actually made a mess of automotive transportation by giving pedestrians the priority, rather than attempting to balance priorities. What we see in 14th Street for us are bulb outs and medians that bring traffic to a standstill when drivers and delivery trucks double park – often doing so in the bike lanes. Ideally we need to rework the streetscape and reevaluate if there is a more acceptable
and balanced use of public space. I would like to see protected bike lanes, and definitely dedicated bus lanes during rush hour traffic if we can get the street configured correctly. Lastly, I would like to see the new 59 bus route extended to National Airport as 14th street isn’t well served by Metrorail, and an extended 59 bus route would fill a needed service gap.

What are your hopes and/or concerns for the ongoing redevelopment along Georgia Avenue NW? How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

Currently, my biggest concerns with Georgia Avenue are filling empty storefronts, keeping longstanding businesses from being priced out of the neighborhood due to rising rents, and getting stalled development moving. The challenge with new development is that it must serve the neighborhood’s needs – current and future – as much as possible. This means having a diversity of housing that will support families of different sizes, different incomes, and different generations. I have been doing this throughout my 8 years as a Commissioner, with an additional focus on finding ways to make new development compatible with neighborhood character so that we have the win-win many look for but rarely find.

What are your hopes and/or concerns for the future of the Armed Forces Retirement Home? In general, how will you improve our green spaces, and ensure they are inviting and engaging to the community?

When it comes to the Armed Forces Retirement Home (AFRH), the long-term goal of the community should be to build a stronger relationship with the AFRH to increase access to the green areas that were historically open to the Park View and Petworth neighborhoods. The Friends of the Soldiers Home group has been doing a great job of this since their founding and they continue to strengthen those bonds. It is important to remember that the AFRH belongs to the retired veterans that live there and is not on land that has ever been part of the city of Washington. So whatever happens there must benefit the veterans and the mission of the AFRH first and foremost. It is also important to keep in mind that historically large areas of the AFRH were more-or-less taken from the veterans with little input or long-term benefit to the home. In the early 1950s the southern section of the home was taken to create the Washington Hospital Center and meddling from Congress forced the AFRH to sell the 46-acre parcel east of North Capitol Street to Catholic University for $22 million in 2004. Current plans to develop the 80 acres at North Capitol and Irving streets have been well known in the community for a decade with the primary objective of putting the AFRH on solid financial footing. The plan today differs little from the original proposal, and will include new housing, affordable housing, and community amenities. These are all good things that need support, especially as AFRH leadership is committed to being inclusive of community voices in the process, including input from ANCs. So, whether the development goes through the zoning process that many are familiar with or an alternative process the outcome is likely going to be the same. It is also exciting that the AFRH is simultaneously moving forward with plans to repurpose the historic and vacant Grant building for affordable assisted living senior housing primarily for DC seniors. (see: https://parkviewdc.com/2018/09/04/armed-forces-retirement-home-to-renovate-vacant-
grant-building-for-senior-assisted-living/) This is something that is also greatly needed in Washington and our neighborhoods. Lastly, in addition to the AFRH, we should also be building relationships with the Army Corps of Engineers at McMillan Reservoir to see if the historic greenspaces there can also be reopened to public use. The grounds once housed the Bloomingdale Playground and the historic recreation building is still there, even if shuttered and unmaintained.

**What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?**

Crime and public safety is always hard, especially when there is little assistance beyond the ANC. On this issue, ANC’s function best when we can help bridge that gap between the community concerns and those charged with addressing those issues. MPD has been a strong partner here, but many of the issues we face on a daily and consistent basis are not MPD issues, nor should the police be the first place where we reach out. This is why the NEAR Act is important and exciting. By supporting, funding, and staffing the agencies that are best equipped to address homelessness, substance abuse, and mental health issues we can actually focus on helping people rather than harassing people. In ANC1A, one of our biggest challenges we face is to address the growing issues around the Columbia Heights Plaza. Sadly, while I’ve seen 1A Commissioners host public safety walks, request increases in staffing for the agencies that are trained on these issues, or ask for funding for a mobile crisis unit dedicated to Ward 1, we have not seen a similar urgency at the Council level to increase funding in these areas where it needs to be, or a hands on approach to provide the assistance we need. It is hard to be a partner of one.

**If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.**

The best approach here is to work with the community and help identify if there are alternatives to on-street parking, or if you can demonstrate that demand for on-street parking is diminishing. I think the goal here is to improve transportation and quality of life. I think it is also important to examine where people are going when they travel. Not everyone is going to their job. Some may be going to goods and services that do not exist in their neighborhood, so if that is the case it is possible to get those businesses into the neighborhood and reduce the need to drive? Given the opportunity, I definitely would like to see better bus transit and improved bike access. In March 2014, I advocated for expanding the Circulator Bus system to connect the Petworth/Park View area with Dupont Circle/K Street part of town. (see resolution here http://anc1a.org/Resolutions/2014/Circulator%20Resolution.pdf) I have and continue to be a strong supporter of creating and expanding a District-wide bike lane network, preferring protected bike lanes where possible. In July 2015, I introduced a resolution advocating that DPW maintain bike lanes in addition to parking lanes during street cleaning (see here: http://anc1a.org/Resolutions/2015/Bike%20Lane%20resolution.pdf) and in April 2016 I asked
DDOT to conduct a feasibility study to create protected bike lanes on Park Place, NW (see here http://anc1a.org/Resolutions/2016/Park%20Place%20Traffic%20Study%20Resolution%20OCI.pdf). What’s exciting about this last resolution is that DDOT is currently looking at ways to create protected north/south bike lanes on Warder and Park Place as part of their crosstown multimodal study.

**Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?**

The top priority in my community has to be the crosswalks on Georgia Avenue and 14th Street. These are difficult to cross for pedestrians and traffic on these corridors doesn’t really give priority to pedestrians. As stated above, right now my priority for bike lanes is on Park Place. Lastly, what I would like to see on Warder Street in particular are bio-retention bulbouts at the intersections to increase pedestrian safety and help expand the tree canopy that is missing in much of Park View, but especially on Warder Street.

**What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?**

I think my neighborhood is already contributing its fair share when it comes to housing if you consider the support for the redevelopment of Park Morton, our support for the old Hebrew Home, and the 225 units of housing that will soon be come on line with the redevelopment of the Alsco/Linens of the Week property on Lamont Street. There are still good opportunities to add more housing along Georgia Avenue and with infill development that the ANC has been largely supportive of. Personally, I’ve been working quite successfully over my 8 years in office to get larger development to move forward in a way that is compatible with the community, and I will keep doing that. Where ANCs can be most effective in addressing housing affordability challenges is finding opportunities to either increase the affordability new development will offer, increase the number of affordable units, or push for housing that meets the needs of specific communities such as seniors or growing families. Most recently we have seen multiple zoning cases come before ANC1A where the developer has proposed 3- and 4-bedroom units as part of their project. This, too, is excellent as very few projects create new family-sized housing.

**What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?**

The biggest issue not already addressed is the need to address vacant commercial spaces in larger mixed-use buildings. Empty storefronts do nothing for the community and make our neighborhoods less desirable and less safe. I’m committed to working with the Council and Mayor to find a solution to this, as these spaces need to be taxed similarly to how we tax vacant properties.
Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I’m experience, effective, and get results. Over the past 8 years I’ve built strong relationships in the various District agencies and consistently look for ways to make the city better for everyone who lives in DC. I love this city, love my neighbors, and love getting things done when others aren’t.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

The responsibility of an Advisory Neighborhood Commissioner is both to represent the best interests of their constituents as well as consider every issue from the point of view of what is best for the District of Columbia, as a whole, per the ANC oath of office. That means the most important quality of any Commissioner is good judgement and the ability to seek out good compromises when opposing priorities exist. Most importantly, when acting as an ANC commissioner one must put personal priorities aside and consider the laws, regulations, and facts to get to a position that actually may be contrary to one’s personal position – which is not easy for many to do. Sometimes the position that a Commissioner takes will be at odds with the community when all the facts have been considered. Two examples that come to mind deal with parking. When the new owners of 3701 New Hampshire Avenue came before the ANC seeking support for being exempt from off-street parking requirements, I strongly supported their request even though many of the nearby neighbors were opposed (See BZA 19099). The reason I supported the exemption was that the building is a small triangular lot which makes underground parking impossible, the property is next to the Green line tunnel and across the street from the Georgia Avenue Metro entrance, it is served by multiple bus lines, and served by Capital Bikeshare. In my judgement, the proposal met all the requirements to receive a variance from off-street parking requirements. A similar opportunity will be considered by ANC1A in October. The new development proposed at 11th and Park Rd., NW (see: https://parkviewdc.com/2018/08/21/new-26-unit-development-proposed-for-11th-and-park-rd-nw/) is conforming with every significant aspect of the zoning for the property with the exception of the off-street parking requirement of four parking spaces for the proposed new 26-unit building. The property is served by three bus lines, across the street from a Capital Bikeshare station, and a 10 min. walk to two Metro Stations (Georgia Ave. and Columbia Heights). In looking at the property, it does not have access to the alley and DDOT will not grant it curb cuts due to its close proximity to the intersection. Whether my fellow commissioners end up supporting or opposing the project based on the parking requirements, my experience indicates to me that the BZA will support the request to be relieved from the parking requirement.
What is your opinion on the controversy over the Park Morton/Bruce Monroe redevelopment? What is your stance on the controversy and the resulting plans for the Old Hebrew Home redevelopment?

In November 2015, the Executive Office of the Mayor announced the selection of the former Bruce Monroe school site at 3000 Georgia Avenue N.W. (now temporary park) as the "Build First" site for Park Morton's redevelopment, a New Communities Initiative. Residents and stakeholders expressed concerns about increased density and building height on the Bruce Monroe site and negative impact on traffic and parking along the Georgia Avenue corridor and in residential zones. They also shared concerns about losing public park space on the Bruce Monroe site. Throughout the public engagement process, the District Government and community worked together to mitigate much of these concerns, which include ensuring that the 1-acre park space at Bruce Monroe remains District-owned land with programming and open for public use. The development plans on the site exceed the minimum zoning requirements by including 16 new on-street parking spaces located on the new private street for residents and guests and 99 below-grade parking within the proposed buildings to lessen the burden on existing parking. I remain supportive of this project because it provides a strong mechanism for ensuring 1 to 1 replacement of public housing units at Park Morton and simultaneously creating unprecedented affordable housing for Pleasant Plains and Park View for people of various income levels. It also supports the revitalization of Georgia Avenue, promoting economic growth, vitality and sustainability of the corridor. The Old Hebrew Home's redevelopment proposal also brings meaningful benefits to the community. In July 2017, ANC1A passed a resolution recommending Victory Housing and Brinshore Development as the primary developer for the redevelopment project. As the ANC considered the various proposals on the table, I stressed the importance of having more affordable housing for families and seniors in particular. Victory Housing and Brinshore Development proposal matched the community's priority of dedicated, affordable housing for seniors and presented the largest number of affordable, family-sized units on the site. I am pleased that the Bowser Administration followed suit by announcing Victory Housing and Brinshore as the selected development team for this project, which offers 80% of affordable housing opportunities for the community and adds to the affordable housing supply for the District as a whole.

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

I recognize the need to make improvements along the 14th corridor of Columbia Heights, especially to reduce traffic and increase mobility for pedestrians who frequent the strip. Dedicated bus lanes could help improve congestion along the corridor because they reduce
interactions between vehicles and buses, potentially leading to less traffic crashes. Bus lanes may also open the door for having greater connectivity along the corridor as people travel north and southbound. I support bus lane service on 14th st. as long as the Department of Transportation’s (DDOT) proposal does not conflict with residents’ ability to park on both sides of the street during off-peak hours. In September, ANC1A will vote on a resolution urging DDOT to increase coordination among the 14th and 16th St proposals, which I think is needed and would allow DDOT to weigh any potential unintended consequences affecting RPP zones within the neighboring intersections. There are also noticeable bottlenecks at the intersections of 14th St and Columbia Road, Irving Street, Kenyon Street and Park Road NW, which affect the residents in my SMD and other areas. Residents who either drive or take the bus east and westbound during peak and off-peak hours experience heavy traffic congestion in those areas. This hinders their ability to get to and from work on time and access to goods and services along 14th St. I look forward to working with the ANC transportation committee to review community feedback and support traffic and safety measures for 14th st. as well as Lower Georgia Avenue and its intersections to promote safer streets for pedestrians, cyclists, drivers and bus riders.

What are your hopes and/or concerns for the ongoing redevelopment along Georgia Avenue NW? How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

Georgia Avenue is the gem of our community and a critical cornerstone in the District of Columbia. My campaign slogan is "respect the past, plan the present and build the future." The shifting demographics of Park View and Pleasant Plains present the need to balance the concerns of long-term and newer residents in the community. Long-term residents have seen much of this change yet continue to be the backbone of our community. The Park View and Pleasant Plains neighborhood is very diverse, and still has a strong foundation that is rooted in rich African-American history, culture and contributions. As Commissioner, I will continue to meet the needs of all residents of all income levels but also recognize the need to bring more resources into the community to address racial and economic inequities and disparities and help long-term residents and neighborhood businesses thrive. One of the reasons why I am so supportive of Park Morton’s redevelopment is because it would replace 1 to 1 public housing units for low income residents and ensure that Park Morton residents have first priority to those units whether they choose to stay in the neighborhood or not. The Bruce Monroe proposal offers roughly 70% affordability on public parcel when only 30% is the minimum requirement for such development. This provides an opportunity to redevelop a public housing parcel without the displacement of low-income households from the neighborhood while also adding affordable housing capacity. Support for Park Morton's redevelopment presents the opportunity to promote a project that establishes a model for how other projects should be done across the city and an approach for addressing gentrification. This is why both ANC1A and 1B, multiple civic groups, including Park Morton's resident council, came to an agreement on this proposal and pushed to have a collaborative community process for designing the public park space and its programming. I have also been supportive of the Kenyon Family Cooperative and residents’ effort to use their TOPA rights to purchase their building, preserve
its affordability and permanently make it their home. The more we push for affordable housing in neighborhood and support each other as neighbors, the stronger we become as a community. This is why I am proud supporter of the community building efforts of Georgia Avenue Thrive, District Bridges and New Communities’ Neighbor Up network in bringing long-term and newer residents together to collectively address issues that we deal with day to day and will be challenged with in the future. I also continue to work with existing businesses by connecting them to city services and funding opportunities for facade improvements, renovations and technical assistance in business operations. Throughout my two terms on the ANC, I have also helped strengthen our neighborhood’s relationship and communication with Howard University by building a solid bridge among students, university partners and the greater community and collaborating on activities. As Commissioner, one of the things that is so important to me is making sure that any decisions I make at the neighborhood level leads to positive change for all residents and does not pose unintended consequences on the existing fabric of our community and long-term residents. All of these efforts and attributes combined are key to addressing the changing dynamics of our neighborhood.

What are your hopes and/or concerns for the future of the Armed Forces Retirement Home? In general, how will you improve our green spaces, and ensure they are inviting and engaging to the community?

The Armed Forces Retirement Home (or Old Soldiers Home) currently serves as the oldest Veterans’ retirement home in the nation, and is located near Washington hospital centers, bounded by Park View, Columbia Heights, Petworth, Bloomingdale and Brookland neighborhoods and abuts ANC1A. In 2008, the master plan was approved by the National Capital Planning Commission. The General Services Administration consequently solicited a request for proposals for mixed use redevelopment of the 80-acre parcel that enhances and integrates with the entire AFRH-W campus. This development would provide cultural and historic resources on the campus while offering a mix of residential, retail and potentially medical facilities on the parcel. Should this development project move forward, my hope is that it will increase affordable housing beyond the minimum requirement for the city, include park and community uses, and mitigate issues with air quality, density, transportation, and traffic. The development plans should also coordinate with the short-term and long-term improvements within the DDOT’s crosstown study and redevelopment plans for the McMillan sand filtration site. My support for major mixed-use development proposals traditionally call for accessible public uses including park and recreational spaces and development that brings meaningful benefits to the community. Such projects must come at a balance and consider those types of uses, coordinate with development projects in close proximity and mitigate environmental and traffic issues affecting abutting neighborhoods.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?
In March 2018, I joined ANC1A in supporting the implementation and full funding for the Neighborhood Engagement Achievement Results (NEAR) Act. In response to public safety concerns and crime trends that occurred around the start of my first term in 2015, I joined several residents and business and property owners to form Georgia Avenue’s public safety task force. We worked together to remove graffiti tags, organize neighborhood clean ups, strengthen community ties with metropolitan police and other city agencies, and promote economic vitality and vibrancy along the Georgia Avenue corridor. At this time, Park View experienced criminal activity mostly around the vacant properties along Georgia Avenue. Therefore, I worked in collaboration with community members and property owners to install security cameras on these properties and fill vacant retail spaces with pop-up businesses while we wait on its development. This effort enhances foot traffic along the corridor and keeps eyes and ears on the ground to promote public safety while simultaneously supporting the needs of local businesses and increasing access to goods and services for residents. The work of the public safety task force remains sustainable through Georgia Avenue Thrive and continues to offer community-based approaches to address the underlying issues and root causes of crime in our neighborhood. The NEAR Act provides similar solutions by focusing on violence prevention and neighborhood engagement strategies to improve crime rather than calling on MPD to address issues that fall outside of their purview and encouraging arrests for individuals in need of social services and employment. This law provides the necessary tools for communities to have access to trauma-informed services, culturally-competent community policing, and public health interventions to reduce violence. They also build on evidence-based models and national best practices for promoting crime prevention. As a social worker and ANC leader, I will continue to support these approaches for Park View, broker culturally-sensitive resources promoting prevention and support the full implementation of the NEAR Act’s provisions. I think there are balanced ways to improve bus transit and bike infrastructure in my community while maintaining on-street parking. In addition to pushing for long-term and short-term improvements included in DDOT’s crosstown study, which address the needs of transit riders, drivers, bicyclers and pedestrians, I will also work with ANC1A to raise similar concerns we’re facing around 11th street, 14th street and Georgia Avenue and make sure that we minimize the impact on on-street parking as much as possible.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

Placing a greater focus on Vision Zero is critical for Park View, Pleasant Plans and Columbia Heights neighborhoods. This comes at a time when we are seeing a lot of change happening with new development projects underway and effects on traffic, transit and bicycle and pedestrian mobility. Safety is key! As we review approaches for street improvements, it is critical to look at neighborhood and citywide data to inform how we can improve safety and address the needs of existing and new residents, especially as DC becomes a more populous city. Seeing such improvements along Georgia Avenue such as improved sidewalks with better lighting and new bicycle and bus lanes would help meet the needs of families, individuals and
seniors in my community. I think we should also seek opportunities within the Age Friendly strategic plan to offer meaningful approaches for neighborhoods.

**What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?**

ANC1A continues to play a key role in the affordable housing conversation. Our ANC has collaborated with multiple ANCs to ensure that the proposals we consider on the table bring more affordable housing to our community and the District of Columbia as a whole. We must promote as much affordability as possible in development projects and continue to be strong advocates for existing and future residents.

**What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?**

One of the things that is a huge controversy affecting local businesses, especially along Georgia Avenue at this time, is the potential impact of Initiative 77. As the Council hears from the public and considers the "Tipped Workers Fairness Amendment Act of 2018," we must consider the current and future impact on local businesses, its employees and the city as a whole. A vast majority of tipped workers oppose Initiative 77 and business owners have shared their concerns as well. In my opinion, when this initiative was placed on the ballot, the public did not have an opportunity to look at all sides of the coin and weigh the consequences. Fair wages for all workers is must! However, this must not come at a cost and unintentionally place an undue burden on our workers and businesses.

**Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?**

I believe that I am the best person to represent ANC1A10 because I continue to be a dedicated and active community member and work hard to improve the needs of our residents and businesses. I have a professional background in social policy and social work and have used these skills make meaningful improvements to the neighborhood and increase community resources and services for Park View and Pleasant Plains. My vision for the next two years is to continue to promote public safety, economic growth and vitality for Georgia Avenue, affordable housing for seniors, individuals and families and a thriving community for all.

**Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.**

Bruce Monroe as the selected "Build First" site for Park Morton's redevelopment has generated some opposition from a group of residents in the surrounding area. As Commissioner, I
recognize the need to review these concerns and seek a good balance. But I must also ensure that I am making decisions that benefit the greater community and the city as a whole. ANCs are charged with addressing macro-issues that involve many citizens. Reviewing the needs of all residents, not just those who come to the table is critical to this position. In my community, I am sensitive to individuals who feel disenfranchised and do not have the necessary tools or resources to advocate for their needs. I bring all of these things into account as ANC, especially when I make decisions as the neighborhood level.
Name: Michael Wray  
ANC and Single Member District: 1A09

What is your opinion on the controversy over the Park Morton/Bruce Monroe redevelopment? What is your stance on the controversy and the resulting plans for the Old Hebrew Home redevelopment?

The Park Morton was slated for redevelopment more than 10 years ago. Its buildings and grounds are unsafe and unhealthy for the families who live there, many of whom have lived in the neighborhood most of their lives. To say that the controversy and subsequent court filings which delays our neighbors' access to their rightful, safe homes is a disappointment would be a gross understatement. Imagine living in conditions with mold, doors that are unsecured, faulty electrical wiring, lead paint, and millions of dollars in differed maintenance. ANC1A and 1B played an active role in working with the Park Morton residents, the neighbors, the developer, and city agencies. Once a decision on the case is issued, I am hopeful the ANC will be able to bring neighbors back together to work on community benefits for the remaining park space at Bruce Monroe, the new Park Morton, and help to advocate a seamless move for residents with no displacement. Similarly, ANC1A and 4C worked with neighbors on the redevelopment of the Hebrew Home. The development has continued to make changes based on input, and I look forward to this addition including the 90 senior apartments. There will be additional challenges as we see the impact to traffic along Spring Road, but I am confident in our ability to advocate to DDOT in seeking solutions.

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

Development along 14th Street and the Civic Plaza was what drew my family to this area back in 2007 from the Dupont Circle neighborhood. The additional revitalization of 11th Street only added to creating a neighborhood where almost all of our daily needs can be met within a short walk from our home. My hope for the area is in attracting neighborhood serving businesses to DCUSA whether those be national or local, a clean and welcoming plaza with programing for everyone, and transportation options from this neighborhood to the great neighborhoods that surround us. Current members of ANC1A have been working with DDOT and the surrounding ANCs to consider new road configurations, including bus lanes along 14th Street. I do support the use of dedicated bus lanes and would also encourage DDOT to consider how they might be configured to limit obstacles from blocking these lanes or any bike lanes that will also run along 14th Street.

What are your hopes and/or concerns for the ongoing redevelopment along Georgia Avenue NW? How will support existing residents who are afraid of displacement and want to stay in the neighborhood?
Despite living within half a block, Georgia Avenue was not a street where I spent much time for the first many years of living in Park View. Too many vacant storefronts and trash in the streets did not make for an inviting nor vibrant neighborhood space. Thankfully, I am hopeful that we have passed a tipping point for Georgia Avenue. I have been happy to volunteer or participate along-side many dedicated organizations like Georgia Avenue Thrive, District Bridges and their Lower Georgia Avenue Main Street, and the New Communities Initiative with NeighborUp who together with DC agency and Council created programs are having an impact. Renovated existing stores and new local small business are opening and I will encourage the ANC, Council Member, and DC Agencies to work collaboratively with new and long-term businesses to ensure success. As a community we can also advocate for bringing new murals and street art, better pedestrian safety measures, and more community-oriented events and entertainment to Georgia Avenue. Minimizing the real and legitimate concern of displacement will require a continued effort to bring additional affordable housing units, especially in undeveloped spaces, advocating for family-sized housing, and allowing greater density where appropriate via planned unit development. Additionally, we cannot forget our long-existing small businesses. We must advocate for programs that assist with modernization improvements and help successful businesses to purchase rather than lease their properties. Also remembering that some displacement occurs when long-time businesses leave and remove employment opportunities for our neighbors.

What are your hopes and/or concerns for the future of the Armed Forces Retirement Home?
In general, how will you improve our green spaces, and ensure they are inviting and engaging to the community?

As many Greater Greater Washington readers may know, the ‘park’ in Park View is a reference to the grounds of the Armed Forces Retirement Home. Unfortunately, as safety became a concern for the residents of the AFRH, the grounds were closed to the community. Currently AFRH is reviewing proposals for the redevelopment of 80 acres of land mostly along Irving Street and North Capitol. During the Q&A rounds of proposal development AFRH suggested that non-historic fencing could be removed, if that was part of any proposal. While this will not directly affect the areas adjacent to Park View, I am hopeful that new residents and commercial businesses of the newly redeveloped sections of AFRH will provide additional reason to reopen the remaining green space in some form. Green space must be part of every community discussion. The Park Morton redevelopment will offer the community some input on new green space and new street trees along Park Road. DDOT’s protected bike lane project along Park Place and Warder may provide an opportunity to add trees as well. Council has set aside budget for the replacement of the Park View Recreation Center, but more will be needed for the project. To this end, ANC1A established a Parks and Green Space ad hoc committee this year, which I have been attending, and it is engaging the community about its desires for these and other projects.
What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

The Neighborhood Engagement Achieves Results Act was passed in 2016 and has only recently begun to receive the funding needed to implement a community-based public health approach to reducing crime in our neighborhoods. In my recent meetings with MPD and community leaders, it is still unclear how NEAR will have an impact and that education is the first step. Our ANC should meet with the Office of Neighborhood Safety and Engagement to better understand their level of implementation and goals in Ward 1 and then continue to advocate that MPD understand NEAR’s role. Similarly, the newly enacted and funded Street Harassment Prevention Act will need to integrate into our community’s approach to public safety. Public safety issues are sometimes framed as conflict between new residents and long-time residents. From the meetings I have observed, long-time residents are equally, or even more so, frustrated by activities they witness along Georgia Avenue and other hot spots in our community. Desired approaches may differ, but the intended results are the same. ANC Commissioners can help bring light to concerns from neighbors who may not trust MPD, ensure communications are passed to all relevant Offices, encourage our neighbors to participate in public safety programs, and advocate for specific attention at locations or properties which incite public safety concerns.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

Street parking in neighborhoods like Park View and Columbia Heights is most in demand in the evening and overnight hours. Bus demand and traffic is highest during rush hours. Solutions that include a rush hour bus lane that converts to parking overnight can be explored. Georgia Avenue may be a good candidate for this type of infrastructure. Ultimately, if the only sensible choice is the removal of parking, especially along commuter routes, I would advocate for the removal.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

A top priority is pedestrian safety along Georgia Avenue, which in our ANC, has some of the most dangerous and accident-prone intersections in the city. We are expecting a Notice of Intent from DDOT which will inform the neighbors about short- and long-term changes meant to address the dangers. Pedestrian Leading Indicators, HAWK Lights, and temporary infrastructure are all possible. Many of these changes will require time, funding, and perhaps additional study to implement which will need to be advocated for at the ANC to DDOT and Council. Within SMD 1A09 Warder Street should have wider sidewalks and traffic calming. Speed limits along Georgia Avenue should be studied given the disparity of current posted...
limits. The existing bike lanes along 11th street should be made protected. Finally, DDOT should consider more bike parking infrastructure similar to the in-street stations at Park Rd and 11th Street.

**What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?**

Our ANC has upward of 1000 new units of housing, at multiple affordability levels, in the pipeline with little displacement. This was achieved by redeveloping vacant or under-utilized spaces first and because of active involvement of the current ANC to build consensus among neighbors, developers, and DC agencies. New renovation projects come before the ANC on a regular basis and current 1A commissioners have not been shy about making recommendations which will assist the developer in better integrating their project into our neighborhood, often on subjects they might never have considered otherwise. Our ANC should continue to question development which would replace family-sized units with smaller efficiencies or one-bedrooms. When feasible, I would advocate one for one replacement of unit size and then using the additional height and/or density allowed by zoning or PUD to add units with fewer bedrooms.

**What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?**

Anyone regularly walking around Columbia Heights or Park View has undoubtedly seen groups of people consuming alcohol or other substances and eventually passing out in a public or private space. Conflicting messages are also posted in social media or in public space about the dangers in calling 911 or how to approach individuals who appear unresponsive. Members of the current ANC and other community leaders are working on programming to help address this issue and provide community training. Ultimately, this is a complex problem made even more difficult when affected individuals are not eligible for all city services. Implementing strategies that push the issue to other neighborhoods is short-sighted which in the end, is going to require a community-based solution which addresses the specific needs of each individual.

**Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?**

Many Greater Greater Washington readers have probably seen articles decrying the activities of the ANCs as a group of ‘busy bodies.’ Before deciding to run for this position, I began to actively attend ANC and committee meetings and quickly realized that ANC1A is thoughtfully run, professional, and a real asset to our community. Given the current slate of candidates running for or returning to 1A, I am confident that this ANC will continue to deliver results. I hope that my answers above demonstrate an understanding of our neighborhood, its needs, and a willingness to advocate on the community’s behalf and volunteer my time to implement change. I hope to use the next two years engaging more neighbors to understand and see the value of the ANC and community involvement in general. I have seen first-hand neighbors rallying together to oppose a neighborhood concern and I would like to offer avenues to direct their
efforts to proactive activities and change. While I am running unopposed for SMD 1A09, I hope my neighbors will read this and feel comfortable selecting me on election day knowing that I am not just the only choice on the ballot, but the correct choice.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

When our neighbors feel passionately about an issue they deserve to be given a forum in which they can be heard. Question 5 already highlighted two recent, local examples where community members advocated their personal interests and the ANC was ultimately asked to vote on matters where someone would be disappointed with the outcome. As the oath reads “I will exercise my best judgment and will consider each matter before me from the viewpoint of the best interest of the District of Columbia, as a whole.” My leadership will be displayed in ensuring no perspective is dismissed without consideration and then I will vote according to my best judgement despite what may even be the majority opinion.
What is your opinion on the controversy over the Park Morton/Bruce Monroe redevelopment? What is your stance on the controversy and the resulting plans for the Old Hebrew Home redevelopment?

While housing is in critical demand, especially for seniors and lower income residents, this project at Bruce Monroe is simply too dense for this site, especially in consideration of all of the other new housing development along Georgia Avenue. This development should have been scaled back considerably. Although I opposed the density of this project, it received majority support from ANC1A. Park Morton, on the other hand, which was already developed for dense population, is being scaled back for a more gentrified low-density development while shifting the density and Park Morton residents to the Bruce Monroe site. Totally unfair shift in population. With regards to the Old Hebrew Home, after over a decade of wrangling, I'd just like to see the redevelopment completed and residents occupying it.

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

My major concern is the "panic" reaction by DDOT to the severe issues on 14th Street and the piecemeal responses which only create problems on the next streets over (13th, 15th & 16th). Currently DDOT has a new 16th Street traffic plan which ultimately impacts 14th street and the East/West corridor streets running throughout my SMD. 14th Street is currently a traffic/commuter nightmare. The proposed bus lanes would only add to this problem because it would permanently remove preciously scarce parking spaces from our residents. This is ABSOLUTELY a no-go for our ANC Commission. I already lived through the destruction of Sherman Avenue for commuter traffic and the impact it had on neighborhoods and quality of life for its residents; this "headstrong" planning also was in full effect when they last modified 14th street and created the horrendous traffic congestion on 14th between Fairmont and Spring Road. DDOT insisted on removing traffic lanes and adding bulb-outs and center lanes in the name of making "the neighborhood more pedestrian-friendly and outdoor business-welcoming. They insisted on removing traffic lanes even though the largest shopping complex in DC was being built right there! This resulted in the disaster which they are currently trying to figure out how to correct (again at great cost to us taxpayers) and I certainly am not going to quietly sit by and let this happen again. The ANC1A Transportation Committee is actively working with DDOT to come up with palatable alternatives for 14th Street and the surrounding impacted streets.
What are your hopes and/or concerns for the ongoing redevelopment along Georgia Avenue NW? How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

My hopes are for a comprehensive, well-planned development of reasonable density of mixed housing, business and recreation opportunities. This plan must ensure that residents are primary and inclusive in all decisions regarding development of their block and neighborhood. ANC1A should be given the "great weight" we are entitled in the planning stage. I would love to have a comprehensive plan for all of the current and planned development along Georgia Avenue and side streets within our ANC Commission to gauge the proposed population and traffic/parking density for the next 2-5 years. Then and only then can intelligent traffic and other social services realistically be addressed. The manner in which development is being handled along Georgia Avenue today all but ensures displacement of residents and businesses who have lived and supported this neighborhood for decades. If at least a few of my recommendations are followed, we can help protect most of these residents and businesses. However trust is extremely low on these issues since residents (especially Park Morton) were promised replacement in their neighborhood but then the development was planned and built that basically makes no room but for a very few. The rest are being forced to move away from their homes/neighborhood to Bruce Monroe and sites beyond but DEFINITELY not in the newly gentrifying Park Morton!

What are your hopes and/or concerns for the future of the Armed Forces Retirement Home? In general, how will you improve our green spaces, and ensure they are inviting and engaging to the community?

I have no specific concerns regarding the Armed Forces Retirement Home.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

We have a strong ANC1A Public Safety Committee who work hand-in-hand with MPD 3-D and 4-D officers who are always present for monthly and special ANC meetings. We also make an effort to know the officers who serve our neighborhood. Mostly all Commissioners attend the monthly PSA meetings for updates on crime and prevention.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I suggest "Rush Hour" traffic for a.m./p.m. ONLY on 14th. I suggest moving the bike lanes to the center with protective cones to accommodate and ensure bikers safety. However, since DDOT favored our neighborhood with traffic-congesting bulb-outs and a center strip, these must be addressed and corrected before we can accommodate any bus lane considerations.
Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

I have already given my views and recommendations on these. Bike lanes should be placed in the center lanes; sidewalks are generally in good walkable condition; absolutely no parking space removals...not a single one. Vision Zero: NO dedicated bus lanes NO removal of parking spaces NO private/personal curb cuts YES comprehensive transportation study to include entire traffic patterns affecting ANC1A (from Georgia Avenue East to 16th Street West from New Hampshire Avenue North to Harvard Street South).

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

Our ANC ensures that affordable housing is an integral part of every development proposal that comes before our Commission. Our Commission also is very pro-active and we are already experiencing overdevelopment.. Fair share is subjective.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

Already discussed...traffic congestion and patterns!!

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I have been serving the residents of Columbia Heights for over 40 years. This coming term will mark the beginning of my 21st year as an ANC Commissioner, having already served 10 terms. I am thoroughly knowledgeable and committed to the issues affecting my SMD and have the confidence of my neighborhood to work steadfastly on their behalf. My vision for my SMD is for us to continue to be the strong, diverse, culturally rich, friendly neighborhood that we are now. Thanks to the Zoning restrictions our row houses and neighborhoods are now protected from those unsightly modern monstrosities that were popping up throughout my SMD and reeking havoc on parking.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader citywide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

Problem-solving and conflict resolution are my specialties so I would apply these principles to any situation.
Name: Caleb-Michael Files
ANC and Single Member District: 1B02

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

My ANC District does not represent 14th Street NW, so I would defer to those whom are impacted by decisions there. I would support bus lanes.

As U Street continues to become a destination site for DC, what hopes and/or concerns do you have for the corridor? How will you work to ensure our public spaces are safe, clean and inviting, and how will you support residents most at risk of both physical and social/cultural displacement in the neighborhood?

Yes, As a resident of U street and my ANC district contains parts of U Street, I have many hopes and concerns, I watched someone get gun downed on 9th and U two weeks ago and saw someone run over by a car as she attempted to cross the street. I believe that we must consult the neighborhoods impacted by changes first and THEN engage with outside voices. One change I would make would be to add better street lights on the ancillary streets that connect to U Street.

What hopes and/or concerns do you have for new homeless shelter?

I think we also need to be concerned about the closure of DC General in tandem with the delayed construction of the new homeless shelter. There are currently around 170 families at D.C. General, and more than 340 at area motels. We need a real solution and demolition of DC General in the immediacy is not the right step forward.

How would you handle negotiating a settlement agreement for a controversial bar/restaurant in your single member district?

As a candidate for an ANC with a large strip of bar / restaurants and others popping up all the time, I would work to engage all of the effected parties around the table and have a community discussion to identify needs and concerns. I would work with the concerns of the business owner to find amenable solutions within our community.
What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

I will have an open line of communication with Commander Emerman of the Third District to identify problems and engage with my SMD through my weekend block walks to learn what concerns / needs people have. We must address the root of the problem which is a public health issue, which in theory the NEAR Act attempts to resolve. I would work to be a champion of NEAR.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

Personally, I would be all for it. Cars are dangerous. (I was hit by a car last week in Logan Circle while riding an electric scooter to work) Joking aside - I would hold a community forums and seek public comment, I would seek to understand the impact of the removal of the parking, whether it be business or residential.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

I would like more unobstructed sidewalks, rather than being a yes committee to all sidewalk cafe addition requests in the ANC we should heavily consider the impact each have on the walkability of the area. I believe the Eastern Downtown Protected Bike Lane Study was a good start. VU-2 (Enhance citywide data collection to identify sidewalk repairs needed and create safe and accessible sidewalks for all ages and abilities.) VU-17 Establish a task force to develop policies and practices that thwart street harassment. TR-10 Establish a Transportation Safety Liaison within each Advisory Neighborhood Commission. TR-11 Hold transportation safety “hackathons” to engage residents.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

When considering new projects in the ANC or my SMD specifically I can address affordability challenges by calling for more than 10-15% of new units having an AMI of >80%. If we really want to address these changes we must call for more units with AMI's of 30-50%.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

When talking to my neighbors, it has been the public safety issue that happened two weeks ago at 9th and U streets. After talking with Commander Emerman it seems like the process for
pulling a beverage license after an incident may be something that my neighbors would want me to address. We should seek to understand all sides, but after hearing from Commander Emerman that the incident began inside the establishment I believe that it would have been the right call to pull the beverage license.

**Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?**

I believe I am the best person too represent my SMD at the ANC because I have met people where they are. I have knocked every door in my district and am working to create a relationship with the residents and business owners alike who know who their commissioner is unlike past commissioners who have been absent from the community and failed to attend meetings. I want to work with my members of my ANC to continue to move it forward with actual affordable housing (>50% AMI), greenscapes throughout and more protected bike lanes and dedicated bus lanes on 14th street NW.

**Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.**

I will consider the position, the people it will impact, the process (if this position is attempting to skirt one) and then consider my SMD. I will be someone who isn’t afraid to ask the hard questions. Hell my SMD hasn't had someone representing them for a while. Sometimes a bold breath of fresh air is a good thing.
What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

Development along the 14th St NW corridor has exploded in recent years. While this development has been a benefit to the city in many ways, it has also caused considerable crowding and transportation issues. I am also a staunch opponent of residential displacement caused by development of areas such as 14th St NW that drives away lower and middle class residents and minority residents. As for the transportation issues, I do support dedicated bus and bike lanes along main thoroughfares, keeping in mind traffic and spacial issues. I think a dedicated bus lane and additional buses on 14th St would help alleviate congestion in the area.

As U Street continues to become a destination site for DC, what hopes and/or concerns do you have for the corridor? How will you work to ensure our public spaces are safe, clean and inviting, and how will you support residents most at risk of both physical and social/cultural displacement in the neighborhood?

My SMD is right in the middle of the U Street corridor. I have lived in the neighborhood for almost 10 years and have seen it change considerably. Some of those changes have been positive and revitalizing, while some have only served the interests of developers. If elected, I will ensure that any new developments in the corridor be for the direct benefit of those of us that live here and will not cause any further displacement. I will do this by supporting infill development over re-development of residential and/or historic properties. I will make use of historic designations where applicable and am considering a plan to create a museum dedicated to the African American roots of U Street neighborhood and the contributions they have had to music and culture in DC.

What hopes and/or concerns do you have for new homeless shelter?

My main concerns are that A.) they are not yet ready for occupants, and B.) that the standard of living will not be adequate. DC General houses roughly 1000 people and, while it is by no means up to an appropriate standard of living or security, I am concerned that appropriate facilities are not yet available and am worried about moving families into the motels on New York Ave. I see some merit to the idea of moving towards smaller shelters as opposed to "mega-shelters" and hope to see more of them built in the near future. I also support Community of Hope and the rapid rehousing program.

How would you handle negotiating a settlement agreement for a controversial bar/restaurant in your single member district?
As a federal attorney, I have negotiated similar agreements in the past. How I would handle such a situation would largely depend on the nature of the problem. If a bar/restaurant were violating noise restrictions or consistently over-capacity, I would likely give the establishment a chance to fix their issues before restricting their operating licenses (ex closing early, revoking live music, revoking liquor license). Of course, it would also depend highly on the severity of the issues.

**What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?**

I am a proponent of the NEAR Act and believe that it can be an effective way to deter crime in our neighborhoods. I believe in a public health approach to crime and I think that working with the MPD and providing them with additional training and data resources will help both the police and the communities. I think it has real potential to put the "community" back in community policing. As the Treasurer for the Ward One Democrats, I have been working with the NEAR Act working group to put together a forum on the NEAR act and public safety. I hope to continue to have a close relationship with the working group as well as the 3rd and 4th MPD Districts.

**If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.**

This is a very tough question in my SMD. Rapid new residential development has caused a large influx of people and, subsequently, cars. Parking has become a major issue. That being said, I am in favor of dedicated bus lanes on major thoroughfares and dedicated bike lanes. I would likely try to maintain as much street parking on the side streets as possible while trying to keep dedicated bike/bus lanes to larger streets due to space concerns. An example is the 11th St NW and U St NW area. This street is heavily used by both cyclists and buses. However, it is a very narrow street with barely enough space for two lanes and street parking. It is also a crowded and growing neighborhood. I would propose directing dedicated bike onto Vermont avenue and Florida Avenue, which has more space to accommodate bike lanes.

**Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?**

Vermont and Florida Avenues specifically. I would also advocate for moving bike lanes inside of parking lanes in order to provide a barrier between traffic and bikes/sidewalks.

**What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?**
U Street has been experiencing enormous housing growth in recent years. It's gotten to the point where it is very difficult to add new housing developments without displacing current residents. I believe we, as a city, need to redefine Affordable Dwelling Units (ADU) to a more equitable and affordable measure, not just the mean income for a neighborhood. Also, we need to change the law so that ADUs must remain dedicated as ADUs for as long as it takes to rent them (under revised rules) or considerably extend the time frame that these units must be held as ADUs.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

Initiative 77 is a very big deal in my neighborhood right now. With so many businesses it is a major source of controversy. My position on the issue is that the people of DC spoke when they passed the initiative, therefore, it is incumbent upon the city's leaders to implement the will of the people and begin the process of eliminating the tipped minimum wage and move towards a single minimum wage by 2026 (as stated in the initiative).

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I have lived in 1B02 for almost 10 years. I've seen it change and I know it's history and it's people. This is my home. While much of the changes we have seen in my neighborhood have been positive, I believe we can be doing a lot more to preserve our unique history and place in DC culture while fostering a sense of community. I am planning to start encouraging community building events like "Screen on the Green" movie showings (which we used to have), social events, and issue oriented forums. In 2 years, I want my neighborhood to have experienced no forced displacements, a revitalized community spirit, and a reduction in crime.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

I think initiative 77 is a perfect example of this. I realize that my position on 77 is not going to be popular with many of the business owners in my neighborhood (many of whom I know personally), but I believe in a "rising tide lifts all boats" method. By implementing 77 we will be providing better wages for tipped workers throughout the city, therefore creating more disposable income that will help businesses and tipped workers in the long run. While this will be a tough sell, I believe in a collaborative approach, where I will listen to the concerns of all parties and make the best decision that I can. While I have my own opinions, I will always be willing to listen to others and to do my best to address all concerns.
What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

I eagerly await the results of the in-progress 14th Street Streetscape project that will hopefully improve the car, bike, and pedestrian infrastructure on 14th Street from Thomas Circle to Florida Avenue. Assuming the implementation by DDOT is thoughtful and reasonable, yes, I would support bus lanes on 14th Street NW. But bus lanes are not enough. To truly improve bus transit on 14th Street (and in other parts of the city) we must also utilize tools such as bus signal priority and dual door loading.

As U Street continues to become a destination site for DC, what hopes and/or concerns do you have for the corridor? How will you work to ensure our public spaces are safe, clean and inviting, and how will you support residents most at risk of both physical and social/cultural displacement in the neighborhood?

Fighting gentrification is futile. Gentrification is happening, will continue to happen, and is not all bad. The question is: what can we do to help raise up the residents who kept DC thriving for decades when others refused to live here? How do we honor the rich black history of U Street? These questions have no easy answers and, to be frank, mostly will involve action from above the ANC level.

What hopes and/or concerns do you have for new homeless shelter?

I hope that the new homeless shelter in my ward (in conjunction with the other new shelters around the city) can adequately serve the needs of the families in our city experiencing homelessness. I am concerned that people did not feel fully part of the process of the placement of those shelters and will not not welcome their new neighbors as enthusiastically as would be ideal. But the new homeless shelters are unfortunately necessary due to the conditions at DC General, and it is fair to place them in all eight wards. This is an citywide issue, one whose effects are felt citywide, and so a citywide solution is appropriate. Should construction proceed on schedule, I will be honored to welcome my new neighbors at 2500 14th Street NW in the Spring of 2020 and will be there in person to wish them luck on this next step of their life’s journey. (I’m aware of how cheesy I sound here, but I’m actually serious!)

How would you handle negotiating a settlement agreement for a controversial bar/restaurant in your single member district?

Very carefully.
What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

The NEAR Act is good, the NEAR Act is necessary, and the NEAR Act must be fully funded. The old “war on drugs” model of criminal justice has been an abject failure, and Washington, DC should be at the forefront of exploring better policing and public health tactics to deal with the disease of violence in our communities. Beware the grandstanders throwing stones at the NEAR Act, reducing it to a program that “pays young men not to commit murders.” Unless they offer a better plan, those grandstanders actually stand for nothing, and “if you stand for nothing...what will you fall for?” As an ANC commissioner with no legislative authority, what I will do is ask the MPD personnel I come in contact with about the progress and pitfalls of implementing the NEAR Act, and report back to my Councilmembers about what I hear.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

Assuming the needs of residents with physical disabilities can be adequately met, I am not opposed to removing some on-street parking in certain circumstances. The best example in my neighborhood of a need to remove on-street parking to improve city transportation has nothing to do with buses or bikes, but rather pedestrians. The sidewalk on the 1700 block of U Street (which is not in my SMD or even in my ANC, but is right nearby) is not wide enough for use by fully mobile pedestrians. It is certainly not wide enough or in good enough shape for use by residents using wheelchairs or other mobility devices. At least one side of this street’s parking must be eliminated; I unfortunately see no other way to adequately serve the needs of pedestrians of our city traveling down this block.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

I think our ANC, and my SMD in particular, is doing very well in terms of Vision Zero infrastructure (the building I live in is bounded by 15th Street, V Street, and New Hampshire Avenue; all of which have bike lanes. The real way we’re going to absolutely eliminate traffic deaths in this city is through autonomous vehicles, so I think the priority will be to make sure that no roadblocks are put in the way of autonomous vehicle deployment (but to make sure, of course, that such deployment is performed thoughtfully and responsibly).

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?
I think the ANC has a limited but important role in addressing housing affordability challenges, mainly through testimony before the Zoning Commission in support of inclusionary zoning requirements for new residential projects.

**What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?**

I don’t know if it’s “controversial because I think people have mostly acquiesced to the status quo, but I believe that we must make a better effort to not close public sidewalks during private construction projects. Walking down 14th Street nowadays can turn into a game of Frogger, where you cross the street to avoid one closed sidewalk, only to find that you need to cross the street again to avoid another closed sidewalk. We must do better for the pedestrians in our city, even if it requires the temporary closing of vehicular traffic lanes. Of course, even that is not a panacea. The luxury apartment complex under construction to the immediate west of the Reeves Center ostensibly has had a protected walkway for pedestrians during construction, but that walkway is often closed due to construction activity and has at least once been blocked due to a thunderstorm causing the walkway to essentially collapse in on itself. So we can’t just require protected walkways and think the problem is solved; there must be enforcement (backed up with penalties) for the developers who do not adequately meet pedestrian requirements.

**Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?**

I think ANC 1B is pretty great, but with some work, could be even greater. Sound familiar? :-) I think that more use of social media could help get younger residents involved in the ANC’s work but of course we must keep older residents engaged and informed as well. I think I am the best person to represent my SMD because the majority of voters in my SMD live in apartments that they rent, and so do I; I have rented the same apartment in my neighborhood for the past 5 years. Plus I have a strong command of the issues facing my SMD, ANC, and the city, and I am not afraid to advocate for what is right.

**Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.**

“Don’t take any guff from these swine,” I said as he slammed the phone down.
What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

I believe as an ANC Commissioner my job is to represent the interests of my neighbors and community, above my personal hopes and concerns. One of the first steps I plan on taking as commissioner is to survey my neighbors to hear more about their hopes and concerns for the area, and their support for bus lanes, bike lanes, pedestrian walk ways, and other safety related measures. It is important that we work with our neighbors to find the right balance between embracing progress and preserving our history in the 14th St Area.

As U Street continues to become a destination site for DC, what hopes and/or concerns do you have for the corridor? How will you work to ensure our public spaces are safe, clean and inviting, and how will you support residents most at risk of both physical and social/cultural displacement in the neighborhood?

Working with civil society organizations, and proven advocates to address growing income inequality, access to services, and affordable housing is a top priority for me. Often city services are available, but we do not adequately communicate to our population how to take advantage of those services. Similarly, programs in place to protect our most vulnerable's access to housing can be confusing. I plan on working directly with organizations and people to understand how best to enable and accelerate their work on this important issue.

What hopes and/or concerns do you have for new homeless shelter?

The primary concern I've heard from my neighbors is regarding safety, followed by and neighborhood engagement and consultation. I believe we need homeless services and shelters in our area because if we push our most vulnerable away from the areas with the most economic opportunity we will only perpetuate this problem. At the same time, we need an articulated and focused policing policy that ensures the safety of our neighbors and the residents of the shelter.

How would you handle negotiating a settlement agreement for a controversial bar/restaurant in your single member district?

The core of my campaign is 'Responsive Representation'. I plan on actively surveying my neighbors and holding meetings at my house for them to hear their thoughts and concerns, and then representing them.
What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

The NEAR Act is established, passed unanimously. I believe as a commissioner my job is to fully utilize the components of the Act, with particular attention focused on the data and survey related components.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

To reiterate, my approach is 'Responsive Representation'. As a cyclist and public transportation customer I care more about access to cycling lanes and bus lanes. However, my neighbors often flag neighborhood parking as a problem. While it is highly unlikely that we will increase on-street parking, I think there is an opportunity to work with parking garages and centers in the area to open up spots that are not being used in their structure, and focus on increasing bus and cycling lanes around my SMD.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

After having several conversations with my neighbors, the top issue I hear from them is the lack of mirrors covering alleyways in our neighborhood. Those mirrors would allow pedestrians and motorists to see one another as they utilize the alleyway. I believe this is a cheap and common sense way to make my neighbors feel safer, particularly those with young children.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

As an ANC commissioner we have an opportunity to raise political awareness and influence new development projects. If we want to maintain social mobility we need to ensure diversity in the areas of the city where there is the most economic opportunity. I plan on always using my voice and position to advocate for as many affordable housing units in our SMD as possible.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

The focus of my neighbors comments have been: 1. More patrols in the alleyways | I support this 2. Better flow of traffic on Belmont | I support this. 3. More access and awareness of ANC activities. I have made this is linchpin of my campaign: responsive representation
Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I believe as ANC commissioner I can work to connect our neighbors with each other, and communicate the concerns of the community. I would like to live in an area where neighbors know each other, and are aware of the politically important issues we face. Additionally, I want me neighbors to feel that I am there to serve them, and that they have an easy way to communicate with me as needed.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

The core of my campaign is 'Responsive Representation' not 'My interests first.' I believe I am here to serve the interests of the community and NOT my personal interests. I believe my job is advocate in a fair and principled way for what my community is asking for.
Name: Dan Winston  
ANC and Single Member District: 1B12

What hopes and/or concerns do you have for 14th Street NW? Would you support bus lanes on 14th Street NW?

I hope that 14th street can continue to be a vital center of cultural, commercial and residential activity in DC. My concerns for 14th Street would be that its growth and popularity cause an increase in prices which would, in turn, put pressure on local businesses and existing residents. I hope that the building stock grows, so that 14th Street can continue to host a diverse set of businesses and residents. As more people flock to the corridor, and as its residential population increases, non-car transportation solutions aren’t just preferable - they are essential to mitigate congestion and increase safety. 14th Street is also an important north-south commuting route. For both of these groups, bus lanes would meet an important transportation need. I’d also support a more holistic evaluation of the transportation needs of the corridor, including separated bike lanes and additional facilities for bike(/scooter) parking.

As U Street continues to become a destination site for DC, what hopes and/or concerns do you have for the corridor? How will you work to ensure our public spaces are safe, clean and inviting, and how will you support residents most at risk of both physical and social/cultural displacement in the neighborhood?

Let’s be clear: U Street has a long history as a destination in DC, from the “Black Broadway” era to today. I hope that this incomparable legacy continues, and grows even stronger in the years to come. My biggest concern would be that development could cause us to lose some of what makes this place special. That includes residents who are at risk of displacement. But I don’t think that outcome is assured -- in fact, I think that growth is needed to preserve and strengthen U Street. I’ll address this by proactively engaging with the community and the city on new development projects. We have two very large publicly-owned parcels in 1B12, at 14th and S, and at the Reeves Center. These represent tremendous opportunities for affordable housing, for arts, for public spaces, and for economic growth. I’ll help convene a group of residents to provide input to DMPED on both of these developments. This ensures better outcomes, and also helps increase awareness about changes to our community. Similarly, regarding public space - I believe in proactive engagement with the groups that can help address these problems. Perhaps businesses could sponsor larger solar-powered trash receptacles; or the District’s Clean Team could optimize its schedule to address the times when trash accumulates most rapidly in public space.

What hopes and/or concerns do you have for new homeless shelter?
I think the new shelter is a huge opportunity to continue to strengthen the broader Ward 1 community. (I’m not aware of plans to locate a shelter in 1B12.) 1B12, and many other SMDs, are vibrant because of the concentration of so many different kinds of activity. Twentysomethings, families with children, and senior citizens all reside in the same area. A homeless shelter is simply another source of activity in a neighborhood. Of course, it’s important that the city is prepared for possible challenges. But right now, I’m more concerned that these facilities, if not designed properly, could disrupt neighborhoods -- for example with auto-centric planning, or excessive barriers (e.g. fencing) that would prevent them from integrating into their surroundings.

**How would you handle negotiating a settlement agreement for a controversial bar/restaurant in your single member district?**

Generally speaking, I believe most business owners are good actors, and that restaurants and bars strengthen the communities where they operate. With that in mind, I’d handle settlement agreements like I handle negotiations in my day job: transparently, with clearly-defined desired outcomes, a detailed understanding of all issues, and above all a focus on facts. I understand business planning and operations, and I have experience writing and negotiating contracts of a variety of sizes. I’ll apply this knowledge to achieve a realistic balance between community interests and business interests. I’d bring a clearly-defined set of community concerns, and respectfully engage with the business owners to find a solution agreeable to all sides.

**What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?**

We need systemic solutions to complex problems like crime and public safety. Traditional “tough on crime” policies haven’t proven to be effective, and they alienate the communities they are intended to protect. I strongly support the NEAR Act’s approach to crime as a public health problem. Whether it’s providing anti-bias training to police officers or creating an office focused on engaging vulnerable citizens, I’m glad DC has begun to recognize that the most effective way to prevent crime is to support strong communities. That’s how I’ll address crime and public safety concerns in my neighborhood. I’ve already met with our DCPD District Commander, who shared his thoughts on how we could work together. As Commissioner, I’ll make sure I am connected with all resources available to promote public safety, from DCPD to MOCRs and all else. Through my listserv and through my efforts to increase attendance at ANC meetings, I’ll help residents understand the resources available, beyond 911 and 311. Public safety challenges stretch across ANC, Ward and even city boundaries. I will also seek to collaborate with other Commissioners and officials from other impacted jurisdictions, to support citywide solutions.

**If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.**
First, I’d want to understand the general arguments in favor of the new infrastructure. I’m a supporter of buses and bikes, but I’m also a supporter of pedestrians. It’s possible that wider sidewalks could be a better use of public space. Generally speaking, I’d attempt to build consensus in support of the bus/bike infrastructure improvements. Assuming that bus/bike improvements are the optimal outcome, I’d take a few steps to accurately understand what my constituents are thinking about the possible changes. This is a very important topic, so it’s worth spending time. At a minimum, I’d put out an online survey to a neighborhood listserve, I’d have a public meeting to solicit feedback, and I’d even go door-to-door for a few hours. Much of the time, I think the loudest voices come from the handful of residents who stand to lose almost-free use of a public resource, the street. My approach is aimed at capturing the opinion of a representative cross-section of residents, and also helping people understand the rationale behind transportation improvements that might, at first, seem to be an inconvenience. In any case, I can think of very few situations where I’d vote against removal of on-street parking. (Curb cuts are the most obvious exception.) As I’ve already explained to prospective constituents, we may disagree but you’ll always understand why I’m voting the way I do. And to mitigate community opposition, I’d be glad to explore alternative solutions, perhaps leveraging the ample residential garage parking in 1B12.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

I have my own ideas, below, for specific improvements in my SMD. But I want to think bigger. I believe ANCs can help build support for Vision Zero in general, separate from specific improvements. When neighbors understand the overarching objectives, it helps reduce knee-jerk opposition to changes. Through committees, workshops, surveys and on-the-street interactions, I’d proactively engage 1B12 residents in Vision Zero-focused discussions and education. These would also be opportunities to generate ideas on specific infrastructure improvements. A few ideas immediately jump to mind based on my walks around the SMD. I’d love to see: * Bike lanes on U Street * Wider sidewalks on parts of V Street * Wider sidewalks by Dunbar Apartments on New Hampshire Ave. * Better procedures to increase safety of construction zones, especially on 14th and U Streets

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

ANCs should help their constituents understand why we need more housing, not help amplify voices against it. In 1B12, many fights have already taken place. It wasn’t always easy, but there are now many more residents living around 14th and U streets. Yet there is still more that we can do. I mentioned above the DPR lot and the Reeves Center - two large publicly-owned development opportunities. If I’m on the ANC, I’ll work closely with DMPED, the Council, and whomever else to make sure that abundant and affordable housing is a component of both of these projects. I’ll convene a community process, and help make the case that more housing
will strengthen our already-vibrant community. There are many ways to achieve that goal, whether they are condos/rowhomes for families, affordable apartments, market-rate condos -- or so much else. There’s no right answer, or predetermined number of units for a specific project. My view is individuals should offer their opinions on how they’d like to see the neighborhood grow -- but an ANC needs to make sure everyone knows that neighborhood growth creates a strong community, and a stronger city.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

Right now, there’s a small-but-important controversy winding its way through the ANC committees. A local business applied for a permit to store their trash on public space, after an expansion that included outdoor seating. Neighbors protested because of impacts on cleanliness, and the precedent that would be set by allowing a business to store trash on public space without demonstrating a hardship. The business’s position is that since the ABR committee agreed to a settlement agreement, pending compliance with all relevant laws, they should be able to put the trash in public space. My position is that the restaurant should not be able to put the trash in public space, because of the precedent it would set. We don’t want a situation where restaurants plan to utilize sidewalks for trash, so that they can monetize parts of their land intended for waste storage. If there’s a hardship, and there’s no space to store the trash, then an exception should be granted. But as a general rule, public space is for people, not business’ trash storage.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I’ve got a positive vision, deep knowledge of the community and urban policy, and a track record of leadership in complex situations. As an entrepreneur and as a business leader, I’ve worked with the DC Government, Metro and community groups to help launch complex transportation projects -- in one case, 300 vehicles contracted to deliver MetroAccess service; and later, a rideshare company called Split. In my spare time, I read about urban policy and think about the gap between how things are and how they should be. Over the past few years, my leadership has been recognized: I’ve spoken on panels at places like the Aspen Institute’s Center for Urban Innovation; and I was selected to attend Next City’s Vanguard conference in New Orleans this fall. But more than anything, I love my neighborhood, where I’ve lived for seven years. It would be a great honor to serve this community in a small way. In a time of national political polarization, I can think of nothing more important than strengthening our local communities. That’s what I’ll do on the ANC.
Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

I think this is the greatest challenge that faces Commissioners, and in fact I’ve already encountered it. Since I announced my candidacy in July, I’ve been going door-to-door. It turns out that a neighbor was part of a group that supported a liquor license moratorium, in the news a few years back. I am vehemently opposed to this but that didn’t change how I conversed with my neighbor. I listened carefully and explained that I could make a few promises: I’d always explain the rationale behind my decisions; I’d always be glad to speak in more detail with any constituent; and I’d always make the decision that I felt strengthened the community. That’s always my goal. My neighbor responded by saying that as long as the process was clear, they’d be more comfortable with the final outcome. This is how I’ll react if a community member is advocating for a position that’s not in the community or city’s best interest. I start with the question, does this make the community stronger? My conception of community starts with residents but encompasses visitors, other District residents, and even includes people who might be considering a move to the area. When a resident’s interests conflicts with the community’s interest, I’ll listen carefully to all points of view, and work to address the individual concerns in a way that doesn’t impact the desired outcome. Then, I’ll make a case for the correct course of action, building consensus among a broad group of stakeholders - including those who don’t go to ANC meetings, and those who don’t read GGW.
What is your opinion on the controversy over the SunTrust building?

The SunTrust Plaza has long served as a bustling hub of community life in Adams Morgan. I believe that any effort to redevelop the building should therefore seek to preserve—or enhance—the community space available to residents and visitors. More than 40 years ago, an easement on the property mandated some public use of the space and the community responded, with the plaza becoming the heartbeat of our neighborhood—a place where friends can meet before walking to dinner, the long-time location of our community farmers market, and the center of the Adams Morgan Day celebration. While the developer, PN Hoffman, has adjusted its initial plans in response to community opposition—reducing the number of proposed units and redesigning the space available to the public—I believe the development team should continue to be held accountable for upholding the space’s original intent.

What was your opinion of the controversy and plans for the Meridian International Center redevelopment?

The controversy of the Meridian International Center redevelopment falls into a few categories. There is an environmentally-focused coalition—led by Keep Meridian Hill Green—that is fighting the redevelopment of the property for the perceived environmental impact it will have on the surrounding neighborhood. Concerns include increased traffic and noise, detrimental impact on the existing well-established tree canopy, and the belief that the project is not a fit for the neighborhood. Some pieces of this argument resonate for me more than others. I believe that neighborhoods are ever-changing and evolving and—while historic preservation is very important to me—I do not support leveraging historic preservation or “design fit” as a cover for outright NIMBYism. While this might not be the intent of the KMHG group, the claim of the project not being a fit for the neighborhood appears loose in its nature and doesn’t hold much ground for me. In terms of other potential environmental impacts, I could be convinced to support the project despite the impact on DC’s tree canopy if Westbrook Partners committed to planting—and maintaining—an equivalent number of mature trees elsewhere on the property and/or within the community. Finally, while a 110-unit building could impact traffic and street noise, I agree with counter arguments that if the building is not built here, it will be built elsewhere. Instead, perhaps the ANC could work with developers to limit parking to the minimum number of spaces—while still remaining compliant with existing DC Office of Zoning requirements—and build convenient and enhanced bicycle storage spaces that make alternative means of transportation more desirable for residents. A more compelling argument, in my opinion, is the concern about prioritizing the building of affordable housing. While there is no one-size-fits-all answer to the lack of affordable housing in our city, the fact that we continue to approve and build luxury one-bedroom and studio apartments flies in the
face of actual attempts to do something about this problem. A third group of community members have voiced concerns about the way in which the Meridian International Center, a 501(c)3 nonprofit, is addressing budgetary woes by parceling off pieces of its property to sell. I appreciate the consideration; however, as more and more nonprofits are operating with increasingly tight margins and require creative means to keep their heads above water, this seems like the least relevant argument. In short, I find the Meridian International Center project—as with so many other issues in front of the ANC—to be incredibly nuanced. I applaud the intentionality the ANC has taken to examine each side of the issue and find the ANC’s decision to support the rezone application to be an appropriate course of action, given the amount of community opposition.

How would you like to see 18th Street change or not change? What is your stance on the proposed shared street design there?

In major cities all around the world, bustling pedestrians malls provide pedestrians with safe and enjoyable access to restaurants, shops, and local businesses. With cross-streets open to traffic and a commitment to build sufficient parking nearby, make it easy for cars to navigate the neighboring streets without an egregious impact on traffic and with the benefit of a steady and safe flow of foot traffic. Additionally, pedestrian malls in other cities have demonstrated the necessary elements for success. I support the exploration of turning a portion of 18th Street NW into a pedestrian mall. On a small scale, this could simply run for approximately 1,000 feet, from the intersection of 18th Street and Columbia Road NW to the intersection of 18th Street and Kalorama Road NW, cutting off access to 18th Street for only a handful of alleys and Belmont Road NW. The other main idea, which I also enthusiastically support, that has emerged around the future of 18th Street NW focuses on creating designated pickup and drop-off locations for ridesharing vehicles. A similar pilot program is being tested in Dupont Circle—not to mention other US cities, such as San Francisco—and has the potential to relieve congestion during the most hectic times on 18th Street NW, as well as ensure passengers are picked up and dropped off in safe and legal locations and not, for example, in the middle of a bicycle lane.

What is your position on the Adams Morgan liquor license moratorium?

Adams Morgan nightlife is an experience not to be missed. Visitors from surrounding communities, and from out of town, stop by to take part in the energetic scene. In recent years, a series of incidents—some one-off, some reoccurring nuisances—and license violations eventually led to the establishment of a moratorium on any new liquor licenses. While I understand the decision was made to thwart any new unwanted behavior, I don’t believe the continuation—and even extension—of the moratorium has an impact on the behavior of existing institutions, especially those who create the most trouble for the neighborhood. Additionally, because many of the establishments that present issues for the community hold restaurant licenses—as opposed to that of a club or tavern—I feel even stronger that the moratorium is not solving the issues that the neighborhood is actually facing. Instead, I would like our ANC to explore lifting the liquor license moratorium and working alongside city officials
at the Alcoholic Beverage Control Board, the Metropolitan Police Department, and other relevant city agencies, to ensure better enforcement of the offending establishments along 18th Street NW. On top of that, our ANC should require careful evaluation of new applications for licenses, regardless of designation, and support the creation of conservative licensing agreements that are especially cautious of the myriad endorsements that have the potential to create an unruly environment.

**How will support existing residents who are afraid of displacement and want to stay in the neighborhood?**

This is the issue about which I feel the most passionate for our neighborhood. In my role as a strategist at the social impact consultancy, Mission Partners, I have had the privilege of working with local nonprofit organizations who are fighting an uphill battle to preserve the affordability—and the very fabric—of Adams Morgan and surrounding neighborhoods. In this role, I’ve seen the importance each of these institutions play in preserving the inclusive and welcoming environment of our neighborhood. If we want to preserve the atmosphere of our community that so many deeply value, it must include a clear path for creating and preserving affordable housing. As a member of our ANC, I would prioritize working with organizations that work to preserve affordable housing in our community and I would support projects that are creating new, truly affordable housing. Additionally, we must work to preserve the community institutions that provide support and services to residents, beyond housing. Maintaining community amenities—such as affordable grocery store options, healthcare, and meaningful and affordable out of school time activities—will provide the wrap around support that allows residents to access services and resources in their own neighborhood.

**If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.**

As a truly multi-modal resident of this city—I own a car yet I rely on my bicycle as my primary means of transportation and supplement with walking, Metrorail, and Metrobus—I acknowledge and have firsthand experience of the struggles of each form of transportation. Ultimately, though, the argument that resonates the most with me is the effort of urbanists around the world who are working to prioritize alternative forms of transportation to cars through infrastructure improvements that prioritize bicycling, public transit, and walking. In particular, in the ANC 1C, on-street space that has previously been reserved for parking spaces could be converted into additional bicycle parking, similar to the on-street parking in front of the Washington Area Bicyclist Association headquarters.

**Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?**
Vision Zero is a no brainer; I only wish our city would prioritize reaching the complete elimination of fatalities and serious injuries from our transit system sooner than 2024. Additionally, while I applaud the implementation of Vision Zero policies and pilots, the lack of enforcement—either by traffic cameras or officers—makes many Vision Zero attempts feel like empty words with no action to back them up. Within the ANC 1C neighborhoods, we experience two of biggest concerns that Vision Zero seeks to address: excessive speeding and increasingly distracted drivers. I support ideas to further lower speed limits on residential streets, increase the presence of police officers in trouble areas, and place traffic cameras at stop signs to ensure drivers come to a complete stop. DC currently has 8 StreetSafe: Stop Sign Cameras placed around the city and I think this would be an excellent investment for several critical intersections in our neighborhood, including the intersection of 19th Street NW and Columbia Road NW. Another key priority, as I referenced above, is to designate specific pick up and drop off locations for ride sharing vehicles along 18th Street NW, which I believe has the potential to alleviate congestion, double-parking, and the unnecessary obstruction of bike and driving lanes. Finally, the addition of plastic bollards along some of our most popular bicycle lanes—in particular, Columbia Road NW, Calvert Street NW, Adams Mill Road NW, and 18th Street NW—will further eliminate the opportunity for drivers to stop in bicycle lanes, make mid-street U-turns, and provide additional protection to those in the bicycle lanes and on the sidewalk.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

Challenges exist in both preserving existing affordable housing for current residents and creating new affordable housing so more residents have the opportunity to live in affordable homes in thriving neighborhoods. Our ANC 1C is fortunate to have one of the city’s leading nonprofits on building and maintaining affordable housing located within our neighborhood—Jubilee Housing. Our ANC has the opportunity to work with affordable housing leaders in a more meaningful way, sourcing new ideas and supporting existing endeavors to build and preserve truly affordable housing in our community. Finally, by exploring new and innovative methods of building new affordable housing that have experienced success in our city and others around the country, we can ensure that ANC 1C is supporting the creation of new affordable housing stock in our city. Some methods being explored with varying success in other cities include the development of accessory dwelling units (ADUs), and passing inclusionary zoning laws.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

So many of the issues covered in this questionnaire are truly intersectional concerns of the community and another, equally important one for ANC 1C, is the need to support the members of our long-standing and diverse small business community. At the September ANC 1C meeting, it came to the attention of those in attendance that the proprietor of Metro K supermarket—at the corner of Columbia and Belmont Roads NW—had been informed of a 30%
increase of rent for the space and expensive required repairs. I applaud the ANC 1C decision at the August meeting to pen a letter to the management company voicing community support for Metro K and its owner; however, this is unlikely to shift the tide of what appears to be a larger issue for our community. Landlords who see the continued development of high-rent units will believe they can charge increasingly high rates on retail and restaurants, driving out the long-time lessees and creating a neighborhood where only high-end retail and restaurants are able to afford to do business in our community. This is not a community in which I would want to live.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I am a life-time resident of the Washington, D.C. area. I grew up in Edmonston, a small and incredibly diverse town in northern Prince George’s County, Maryland. I became interested in local politics at a young age and accompanied my politically active parents to meetings of the town council and mayor during a particularly tumultuous period in our town’s history. For a town with less than 1,000 residents, we enjoyed a strong cadre of engaged residents and I experienced firsthand the value of diverse community perspective. In later years, my mother would serve two terms as a Ward 2 council member for the town. This early exposure provided me with a solid understanding of the value of local government. I look forward to bringing a new perspective and energy to our ANC 1C.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

We all value the feeling of really being heard. Think about the difference between listening while considering what point you want to make when it's your turn to speak, as compared to listening to fully comprehend the perspective and situation. By prioritizing the latter, we can uncover the deeper context of why someone feels so adamant about their position on an issue. It’s my belief that when all perspectives have been heard—and truly understood—by all parties, the opportunity to identify a compromise will be easier to come by. As a member of the ANC 1C, I will commit to deeply listening to my neighbors to hear why they believe something, not just what they believe, even if it is against city priorities and interests. I will seek to balance those disparate perspectives to develop the best solution for our community, one that addresses the concerns and priorities of both residents and the city.
What is your opinion on the controversy over the SunTrust building?

I support a new development where the SunTrust building currently stands that will revamp the public plaza while also creating more housing that is affordable. The plaza is a very important part of Adams Morgan, especially since it is where the farmer’s market is held and should be retained. But I believe a new, redesigned plaza would with more tables for sitting and for vendors, and with more green space can revitalize and beautify our neighborhood. Although I do support development at this site, I would do everything in my power to ensure that a new building would not simply be luxury condos but would serve the needs of the community and therefore provide housing at affordable rates.

What was your opinion of the controversy and plans for the Meridian International Center redevelopment?

Where affordable housing can be developed, I will support new projects. The current proposed Meridian International Center development does not currently intend to create housing that will be put affordability first, however, I am not against development proposals for building at 2300 16th St NW. When considering new developments, we must take into account how and if the nonprofit and developer plan to serve the needs of the community with new housing.

How would you like to see 18th Street change or not change? What is your stance on the proposed shared street design there?

I believe a shared street redesign of 18th Street and designated pick up/drop off locations for ride sharing services would be a good way to alleviate congestion and reduce accidents. This design would reduce the speed of vehicles, and could see the introduction of more urban furniture and bike areas that would benefit pedestrians. This could borrow elements of the newly designed streets at 7th St SE and C St SE, for example, which has been successful in reducing vehicle speeds and creating a pedestrian-friendly space.

What is your position on the Adams Morgan liquor license moratorium?

I support the Adams Morgan liquor license moratorium because I believe it helps to spread out development around DC and our neighborhood instead of allowing it to cluster in certain areas. Concentrated development can have the effect of raising prices especially when it comes to housing, which is a problem we already have to fight against. A limit of liquor licenses can continue have a positive effect on our neighborhood.
How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

I will support all initiatives I can for developments that will create affordable housing and retain housing stability on our neighborhood. Housing affordability is not only achieved by increasing the supply of housing but by regulating prices through local laws affecting renters, homeowners, and businesses. We must work with the city to regulate housing to ensure that current residents can remain residents.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I would support new bus and bike infrastructure even if it would mean eliminating some street parking. We can create a greener and more efficient city by implementing incentives to use of public transit and bikes while creating a disincentive to drive. Revamping 18th St, for example, to create a shared space for cars, pedestrians, bikes and buses will reduce parking, but in turn provide a safer space for pedestrians and bikes and prioritizing public transportation.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

Both 18th and 16th Streets can introduce new infrastructure to streamline traffic and create a more efficient, safe, and green city. Creating a more bike friendly city as well as a city that can balance the regulation and promotion of vehicles for hire and ride share services will aid us in achieving Vision Zero.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

We have several sites and buildings that can and should be developed to create more affordable housing. At the same time, we should support affordable housing developments in other parts of the city and recognize that redevelopment and temporary displacement in one neighborhood will affect others and that we must work in tandem to provide enough and safe, affordable housing for all DC residents.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

I believe that our neighborhood must tackle the issue of affordable food. As more businesses and developers want to move to our community, we must be wary of price elevation and work to support current and new grocery stores and/or food providers that serve our community needs with affordable, healthy food.
Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I work professionally as an organizer and I also organize outside of my full-time job. As a full-time advocate, it is natural that I work for my community and my city to make it the best it can be for all current and future residents. Our neighborhood has great potential in the coming years to demonstrate how new developments can be beneficial for renters, provide public spaces, and contribute to the affordable housing stock. There are endless opportunities in ANC 1C to revamp roads, transportation, housing, and public spaces, and I am confident that we can be leaders in this positive development for our neighbors.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

It is always the case that new policies or proposals for changing our neighborhood will attract advocates of narrow interests. However, we must keep in mind our overarching community-and city-wide values in order to arrive at the best solutions. Those values are prioritizing affordability and the ability of all residents to meet their basic needs, especially food, housing, and income. We want to support projects that will create an inclusive and welcoming community and one that will provide for everyone. If we see community advocates wanting to protect a public space, we must understand what that public space provides for the community and why that space is important in order to understand those interests. Only from there can we build proposals that will serve the community and our greater values.
What is your opinion on the controversy over the SunTrust building?

In a complete vacuum, where no proposal had yet moved forward with respect to that space, I would have said that we need to replace that space with something new. According to my conversations with neighborhood residents, that’s the general consensus. Because we have gone through a long process of refining the building proposal through community input, though, I would defer to the final plan. It would have been (and still may be) a fine building for that corner. I also don’t think the filing of a lawsuit is itself a bad thing. The plaintiffs had a legal right to challenge the development in court—and they have a colorable claim focusing on the bank’s grant of a public easement in that space. This case of private use of public land doesn’t feel especially common in the District, but the District Court’s decision will nonetheless be important for clarifying the parties’ rights and responsibilities in this and similar cases. Probably the more specific question is what candidates think of that long public discussion process. I’m in favor of all sorts of community input. I also think we could do a better job of presenting the arguments in favor of development in certain instances. I’m not sure we have enough data to show that all housing construction results in markedly lower housing costs for everyone, but we still need to consider how the District is going to handle the influx of people and avoid San Francisco-level rents. Without judging the true motivations of the parties opposing the SunTrust Plaza project and other similar proposals, I’ll also note that homeowners have a clear and stated financial interest in maintaining high property values, and we need to work together both to encourage other voices and to emphasize the other benefits of proposed developments that might result in greater public benefit.

What was your opinion of the controversy and plans for the Meridian International Center redevelopment?

Like with the SunTrust Plaza debate, I support the public discussion that has gone on with respect to the Meridian International Center redevelopment over the long history of the proposal. I would raise a couple of points on this issue. It seems that discussion of the proposal has stagnated to a certain extent. A comparison of the minutes from the July 2015 ANC1C meeting and the discussion that’s happened at the more recent meetings suggests that most of the comments are the same now as they always have been. I think we need to take steps to help record and organize public comments and make them available to parties who either are unable to attend certain meetings or would like to determine what discussion has already occurred. We also need to publicize each and every meeting and take affirmative steps to circulate materials among the community after meetings happen. The Meridian International project offers a few other lessons, among them the need for greater transparency with respect to what each zoning document means and what each agency really does. Those
are points that the public should be able to process easily. In addition, we need to capitalize on opportunities to increase density in areas where tall buildings are already prevalent. Finally, ANC Commissioners should leverage their position to ensure that developers promise to include legitimately affordable housing.

**How would you like to see 18th Street change or not change? What is your stance on the proposed shared street design there?**

I’d need more information to assess the different proposals on the table, but I do appreciate their novelty. In prosperous times, it can feel highly justifiable to default to the status quo, especially for those with equity in the neighborhood. People continue to move in and spend time in Adams Morgan, and property values are going up. I hope we recognize, though, that the present doesn’t guarantee the future, and we need to continue to assess proposals for change (whether construction at SunTrust Plaza or Meridian International or new plans for 18th Street) to help us prepare for tomorrow. With that said, I think we should apply the same principles to our assessment of all public spaces. The Adams Morgan Vision Framework offers suggestions for improving the northeast corner of 18th and Columbia, which is still an attractive proposal (particularly given the debate over the southwest corner of the same intersection). I would also support connecting businesses and 18th and elsewhere in the neighborhood with local community development financial institutions like the Washington Area Community Investment Fund, which would help enable underrepresented entrepreneurs to access loans and technical assistance.

**What is your position on the Adams Morgan liquor license moratorium?**

The moratorium exists to address some important problems in the neighborhood: violence, trash, and mass public intoxication. The community came out in fairly strong support of keeping the liquor license moratorium in place in 2014 and extending it last month, and I understand the desire to cut down on loud, drunk crowds on the weekends. The moratorium seems to have at least put a ceiling on just how collectively intoxicated that street can get. There are still substantial issues for the neighborhood to address. Like a lot of the District, we have insufficient garbage collection and rodent control, problems that stem at least in part to the area’s nightlife. Though the moratorium targets what some people consider to be the root cause of those problems, experience should show by now that restricting liquor licenses is not a panacea. Ultimately, I think we should target the easing and eventual complete removal of the moratorium. Keeping it in place means entrenching existing businesses (by increasing barriers to entry for new entrepreneurs) without guaranteeing either compliance or quality. There does not seem to be a sufficient analysis of other unintended consequences of the moratorium. I would support stronger advocacy for enforcement of existing restaurant and liquor license requirements. Businesses operating as restaurants should be held to the applicable licensing standards (regarding hours of operation, food service times, and accessibility), and the same is true for bars. Targeting actual operations will help us improve our local businesses and support those that follow the rules and add to our community.
How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

Improving community dialogue is vital for a lot of reasons, perhaps most significantly so that we can give a platform to the residents who have always lacked one. No neighbor deserves to have more a voice than any other, and we need to commit to involving as many people as possible to engage in robust and honest discussion of important decisions. Beyond that, we need diverse strategies for maintaining housing for residents who are concerned about displacement. That means ensuring that new developments agree to and abide by affordable housing guarantees, enforcing rent control and occupancy requirements in the area, and increasing density. In addition to focusing on housing, we also need to offer real support to service providers in the area (such as Christ House and Jubilee Housing), and we need to pursue strategies for making life easier and more affordable in ways unrelated to rent, including by ensuring adequate grocery and public transportation options for the neighborhood.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

This is an example of a trade-off that we need to be willing to make if we want to live up to our stated ideals. If Adams Morgan is truly a progressive, forward-looking community, we need to have an honest conversation about how to reduce the number of cars in the neighborhood. Global warming is real, and every neighborhood in every city is responsible for doing its part. That means no longer defaulting to cars. With that said, I would approach discussion on bus transit and bike infrastructure in the same manner as any topic, first working to understand the viewpoints, motivations, and objectives of those involved and then seeking a solution that aligns with our community’s values of inclusion and progress. In this respect, I would want to have an open discussion of the reasons our neighbors might still need to drive and how we can accommodate both some amount of driving and greater bus and bicycle traffic. Euclid between Ontario and 17th does not have a dedicated bike lane, and bikers are often forced onto the sidewalk on this very tight two-way block. I’d like to see one side of the street parking removed to make space for a bike lane that connects to the adjoining Euclid blocks.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

There’s a lot to be done in Adams Morgan, as in the rest of the city, if are going to meet the goals of Vision Zero. First, there are several intersections and crossings in the neighborhood that could be improved from a pedestrian safety perspective. The intersection of 16th and Euclid and the intersection of Columbia and Ontario offer prime examples of seemingly improper crossing times and confusing traffic patterns. The crossing lights on the south side of Euclid and on both sides of Ontario are too short, and the differing light lengths lead pedestrians to be caught in those crosswalks. Add to that the tendency of drivers to forge
ahead (especially turning onto 16th from Euclid), and the situation can be dangerous. Better signage and timing adjustments might help remedy those issues. Second, cars routinely ignore the crosswalks on Columbia that don’t have traffic signals. Better driver education, signage, and enforcement is imperative if pedestrians are to feel safe on that stretch. Third, we need to recognize the multiple factors in support of improving bicycle infrastructure in the neighborhood, which is about both safety and environmental protection. Every neighborhood has to do its part for both reasons. With that in mind, we should continue to emphasize rapid response to potholes in the area (which are particularly hazardous to cyclists, especially on Ontario and 17th below Columbia). In addition, we should consider adding bikeshare stands to the area, such as on Kalorama between 16th and 17th, a heavily trafficked area that’s not close to any stands now. Lastly, adding protected bike lanes, specifically on Columbia Road’s existing lane, would safeguard against cars driving or parking in bike lanes, endangering bikers.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

Every neighborhood in the city has a responsibility to provide affordable housing and support the needs of a growing population. We have a great thing here in Adams Morgan, and we can make a choice to share it if we want to. To be clear, we can also decide not to do that, but we should do so with open eyes: If we block reasonable housing proposals, fail to seek accommodations for affordable housing, or offer insufficient support to local service providers, we are not being inclusive. Adams Morgan is well situated to contribute to the District’s affordable housing solutions. We have to think about each proposal in the context of the larger need for more housing. Certain projects may not meet all of the neighborhood’s standards and public discussion will be as important as ever, but we always have to be cognizant of the increasingly tight housing market. Failure to do so means closing our eyes and hoping the future doesn’t arrive. I hope we can keep that in mind with respect to future apartment building proposals, rowhouse conversions, and zoning decisions.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

The biggest controversy in any part of the District is the failure to take advantage of opportunities to engage more members of the community on important issues. We sometimes hear about the inadequate efforts of national political parties to bring more people into the fold, and I think that criticism is even more valid at the local level. U.S. Senators can’t meet with every resident of their state, but an ANC Commissioner really can do that. ANC 1C meetings illustrate that we do have an engaged community, and a lot of people want to have a voice on issues affecting the neighborhood. They also demonstrate, though, that we are reaching only a certain segment of the neighborhood. A key component of my campaign is that we can and should get more people involved to a greater extent. Opening different avenues for involvement and education—such as through social media and email updates, flyering the neighborhood, posting materials on local bulletin boards, and holding more frequent get-
togethers to accommodate various schedules—seems to be an important step in strengthening civic dialogue in Adams Morgan.

**Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?**

While the campaign process is inherently adversarial, I’m going to emphasize my own ideas for the position rather than compare them to Michaela’s. Michaela and I have met but don’t know each other well, and I think we’ll both be assessing each other’s responses to this questionnaire and upcoming candidate forums just like every other member of the community. With that said, I think I would do a good job in the role. First, my background has prepared me well for the position. I have done work on local policy issues dating back to college, when I wrote my senior thesis on an important tax incentive program in Chicago (my hometown). During college, I interned at a government accountability non-profit called the Better Government Association, and I had a similar role in law school at the Center for Popular Democracy, a state and local policy advocacy organization. I’ve also worked directly with the community in various capacities, including by working with the Legal Aid Society of New York during law school and the Legal Counsel for the Elderly since beginning my career in D.C. I enjoy working on local policy issues, and I have the training to do this type of work well. I also think that I have the energy and ideas to help our wonderful neighborhood accommodate the significant change D.C. is experiencing. I would emphasize community involvement and transparency more than anything. I would try to make everyone feel like an active participant in the goings-on of the neighborhood. And I would communicate that whatever we do here is the result of active choices that we make. Two years from now and beyond, I envision Adams Morgan as an inclusive, progressive community that lives up to the ideals that it we claim to espouse.

**Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.**

Community dialogue is at the center of my campaign, and I would value input from all voices in the neighborhood, regardless of whether I agreed with them. In conducting such conversations, as stated above, I would emphasize transparency in the recognition of vested interests, and I would want to look into not only specific proposals but also the reasons that each person or group supports or opposes them. If we are to live up to our stated goal of being an inclusive community, we need to take a generous view of every proposal, considering not just our own interests but those of the rest of the community and the rest of the city. To achieve that objective, I would be explicit in describing my own method of assessing various viewpoints, and I would not shy away from frank discussions of each side’s motives on a given issue. As an example, I have found some of the arguments in opposition to the Meridian International development somewhat convincing, including those related to the lack of affordable housing guarantees and the need for D.C. authorities to meet their obligations. But I also find that a disproportionate number of those standing against the project are homeowners, and I would
guess that property value considerations are playing a more significant role than as yet acknowledged. If it’s really about property values (in whole or in part), we should have a real discussion of how the development will affect property values and what it means to make a decision on that basis. Given the opportunity to serve as ANC Commissioner, I would seek to understand my constituents’ needs and wants, but I would also be true to my commitment to my values, which I think align well with what this neighborhood seeks to uphold.
What is your opinion on the controversy over the SunTrust building?

Suntrust plaza plays a vital role in the Adams Morgan community. It is important that we have gathering spaces—whether it’s for the farmer’s market, live music, festivals, or other uses. We can’t deny the importance of creating and preserving spaces for the community to come together. However, the current state of the plaza is unsatisfactory, and I believe it must change. In a perfect world, the plaza would be redesigned and updated to create more green space and seating, and it would continue to be available for public use. Ultimately, we cannot deny that the space is privately owned—and it isn’t in fact a public space. I think the developers have put together a thoughtful design and have taken community members’ perspectives into account. I am glad that they have augmented their plan, lowering the building and pushing it back from the street so that there still is some open space on Columbia and Ontario. I wish that the building provided more low-income housing and multi-bedroom affordable units so that it could be a building for families, and do more to address our community’s affordable housing needs. If the project moves forward, a number one concern will be finding a suitable place for the farmers market and other community events and uses.

What was your opinion of the controversy and plans for the Meridian International Center redevelopment?

I’m generally in favor of increasing housing on 16th street due to the proximity of public transit options and the height of the surrounding buildings that exist already. To me, this is a question of this lot’s zoning. The Meridian Center’s plan to build a conference center and event space in addition to the apartment complex goes too far. I am also concerned that the current design does not include much low-income housing, and few opportunities for family housing. While it would increase supply, it’s not the kind of supply that would benefit the community and adequately address our neighborhood’s lack of affordable housing.

How would you like to see 18th Street change or not change? What is your stance on the proposed shared street design there?

I hope that the BID will be able to secure Vision Zero funds from the District Department of Transportation to conduct a study of the traffic on 18th Street and side streets in order to identify problem areas and possible improvements, especially with respect to pedestrian safety. I’m eager to be involved in the process of improving the street design. In these conversations, it is very important to consider people with disabilities and make sure 18th street is a place that is accessible to all people. I would like to see efforts to increase foot traffic during the day, perhaps by bringing in more retail or mixed-use spaces. Wherever possible, I want to add more
solar trash compactors, which would clean up the street and take a step towards making our neighborhood more eco-friendly.

What is your position on the Adams Morgan liquor license moratorium?

A thriving business community is important in Adams Morgan, and in talking with my neighbors, I often hear that the abundance and diversity of the neighborhood’s small businesses is one of the reasons they love living here. However, many of my neighbors say they avoid 18th street entirely on Friday and Saturday nights because of safety concerns. Ultimately, I support the decision that was made in July by the ANC to extend the moratorium. Nightlife is an important part of Adams Morgan’s identity, and the ANC should support an environment in which good actors thrive, and bad actors are held accountable. I also believe this is a step in the right direction in spreading out traffic on 18th street as it hopefully will mean increased use at other times of the day, not just on late-night weekends.

How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

Existing residents, especially the ones who have been in the neighborhood for a long time, should feel like they are valued members of the community. As commissioner, I will work hard to make sure they are included in conversations about projects, developments, and policy changes that might affect them—and I will knock on every door to have these discussions. I will encourage residents to engage in these conversations and speak up at ANC and DC government meetings because their voices and perspectives matter greatly.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

We need to adapt our city’s infrastructure to fit with the future of transit, and that future likely includes less and less car ownership. I am a big proponent of improving public transit options and adjusting our street designs to make sure all modes of transit—especially bikes and scooters—can coexist safely. I believe we should make these tough decisions on a case-by-case basis. There is already a lack of parking in the neighborhood and decisions to remove even more spaces shouldn’t be taken lightly—they should be considered thoughtfully. Residents who would be impacted by these changes should be notified early, and given an opportunity to comment and engage on the issue so that together, we can find the best solution or compromise. I would like to see more efforts to support public transit at the ANC, and improving bus transit on 16th street (S buses) and Columbia Road (42, 43 buses) should be a top priority. We should examine a variety of options, such as: making a bus-only lane, allowing people to board a bus in the rear entrances, or requiring fares to be collected at bus stops rather than on the bus itself.
Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

I will be the first to say that I’m not an expert on transit and infrastructure—though I’d like to become one! As I mentioned above, I hope that we can secure Vision Zero funds for a study so that we can make informed decisions that consider impacts. I want to make our community more bike-friendly, which means creating more bike lanes. I like the design of the bike lane on 15th street, and I hope we can identify an area in ANC1C for a similar design—and where it’s not possible, we should provide clear signage to show how and where to access bike routes. If elected, I look forward to being part of these conversations and decisions.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

It’s not enough just to increase the supply of housing and build apartment buildings—we need to do it thoughtfully and prioritize low-income housing. I think the ANC should continue to commend the efforts of organizations like Jubilee Housing, which are already doing a lot of great work in this space. It’s important to acknowledge and support them. I am very pleased to hear about Jubilee’s recent housing acquisition in Adams Morgan, in which two thirds of the units will be 2-3 bedrooms apartments for families earning at or below 30% AMI. The ANC should encourage the development of multi-bedroom affordable family units—rather than studios and one-bedroom apartments—so that it’s not as difficult and expensive for families to live in this community. It is always challenging to figure out where and how to bring new housing into the neighborhood. I think new developments should be near areas of mass transit to ease occupants’ access to jobs and the rest of the city, to lower emissions, and to minimize impacts on historical districts and row houses.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

In my view, the relationship between the neighborhood’s residents and its businesses/nightlife could be greatly improved. Adams Morgan’s diverse restaurants and vibrant nightlife are a huge part of the neighborhood’s identity and are a big reason why so many of us love to live here. When businesses in Adams Morgan do well, that’s also good for residents—property values increase and there are more and better places to eat, drink, shop, and gather. But that comes with tradeoffs, including more pedestrians, more traffic, and more safety concerns. This is especially relevant on weekend evenings, when visitors arrive in the neighborhood, and many residents choose to leave or stay at home. Some residents are very vocal about their concerns about safety and trash, to the point that they fear that new developments and businesses will make these problems worse. I think it’s important not to let these fears take over the ANC and prevent us from supporting new projects that have the potential to enrich the neighborhood. For example, the LINE Hotel—which was met with tremendous opposition—has been a terrific addition to the community, bringing foot traffic and visitors to the area.
neighborhood in the daytime. It’s important to recognize the history of this neighborhood and protect its historical districts and character. However, it is inevitable that the community will evolve and grow, and we must do our part to make sure that it happens in a thoughtful way. Rather than rejecting proposals for new projects and developments out of fear of change, I will embrace changes that are inclusive, sustainable, and will benefit our community.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

First and foremost, I am committed to being a receptive, responsive, and active commissioner. I will devote my time and attention to all community issues in ANC1C, not just the ones that concern me the most. I am an avid listener, reader, and researcher, and I pledge to take all perspectives into account when making decisions. I have a strong communications and outreach background; as ANC commissioner, I will use my skills to engage more members of the community in important conversations. I will work to bring a greater diversity of perspectives to meetings and will help the ANC to find innovative ways to engage with the people who can’t make it in person or don’t feel comfortable speaking in front of a large audience. I would also like to see an increased number of community events at a smaller level, perhaps by block. I will also prioritize environmental impacts and sustainability in decision-making because this should be an important part of each conversation. My SMD is largely made up of apartment buildings and renters. I will be able to connect with the fastest-growing population of my community—who are young renters like me—and anticipate their needs, while also keeping in mind the preferences of the residents who have lived in the neighborhood the longest. I hope that I will be able to inspire more of my young neighbors to get involved and give back to this community. The ANC should prioritize integrity, transparency, and accessibility. As commissioner, I would be asking my neighbors to trust that I will make good decisions for the community; in return, I will keep them informed and take every opportunity to listen to their thoughts and ideas. Learn more and get in touch with me at www.michaelawright.org!

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

I don’t think people should be faulted for acting in their interests. When it comes to private property values, the stakes are high. As a leader, it’s important to acknowledge the gravity of these decisions and treat each case individually, rather than being 100% YIMBY or 100% NIMBY at the outset. In situations in which individual preferences are at odds with community and city needs, I will be thoughtful and recognize that while change and growth is inevitable, change is also difficult. An example that comes to mind is residents’ views on parking. Residential parking is in short supply in Adams Morgan, and it’s understandable that residents would be opposed to efforts to eliminate parking spaces. This may be at odds with what is best for the city. DC desperately needs to improve its streets and infrastructure so that it’s safer for pedestrians and can accommodate many modes of transit—particularly bikes and public

Greater Greater Washington ANC Candidate Questionnaire – 2018
transportation. People need safe and quick ways to get where they need to go. And eventually, the city will also need to adapt so that it can handle autonomous vehicles. This may mean taking away parking spaces. As an ANC commissioner, I will rely on a variety of perspectives to inform my decisions. I will do my best to find innovative ways to compromise when residents’ needs are at odds with policies that will improve the city at large.
What is your opinion on the controversy over the SunTrust building?

The current plaza has historic value, functions as a valued community market on the weekends, and offers an open space in a dense urban core. Looking at the redevelopment of this space, I agree with many neighbors that it must be a forward thinking and community-based design. This is also not a binary issue with the results being either develop or keep the under-utilized space. I hope to proactively engage the developers to come to a win-win scenario that improves the community space and delivers a successful project for the developer.

What was your opinion of the controversy and plans for the Meridian International Center redevelopment?

Developing a space used for vehicles into one that houses and brings more neighbors to my community is a good thing. However, some of the Keep Meridian Hill Green Civic Association’s arguments have merit and I believe that those should be voiced and dully reviewed by the ANC and with neighborhood associations. That regular process has occurred and with the recent unanimous support of the ANC, the Zoning Board will now choose whether or not to grant a hearing to downzone the land of the development. If the downzoning is approved, the building will likely lose at least two floors or ~16 apartments and the developers will likely delay (not rescind) the project for years. After finalizing nearly 120 memoranda of understandings with its new neighbors, recently being approved by BZA and the HPRB, I cannot see how delaying this project any further can benefit the neighborhood or the district as a whole.

How would you like to see 18th Street change or not change? What is your stance on the proposed shared street design there?

18th street has relatively recently undergone construction and some neighbors think it is time to change the street layout again. I believe in minor changes to the layout that increase safety for cyclists. However, more successful solutions to increasing pedestrian and cyclist safety on 18th likely include consistently and properly communicating the closing 18th street at specific times, particularly Friday and Saturday nights (data also points to successful solutions that work with TNC’s to create drop-off zones). The results of the survey proposed to the neighborhood (sponsored by the ANC) has yet to be released, though I am very excited see what my neighbors think the future of 18th street should look like!
What is your position on the Adams Morgan liquor license moratorium?

Other neighborhoods (Georgetown) have eliminated these zones entirely or drastically reduced its scale, including my own neighborhood which only caps tavern and nightclub licenses. Furthermore, the data behind using liquor licensing moratoriums to curve bad actors just isn’t solid. However, the ANC has the power to negotiate settlement agreements to force businesses to comply with the neighborhood, be fined or have their license revoked. These individual and specific agreements allow for customizable remedies and solutions. The ANC and BID should be proactively encouraging and seeking out good retailers, restaurateurs and bar owners. I see the future of Adams Morgan changing the designation of the former moratorium zones into “retail incubation zones” and provide a tax credit for hard-goods retail or retail service providers. This type of program would entice retailers which would put them on a more even financial footing with the more profitable alcohol-serving establishments.

How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

I am newer to the neighborhood and I remember how extremely difficult it was to find an apartment that was affordable for my partner and I. Luckily, I was able to find a place on Lanier that was split into separate units and that my landlord happened to live in the house. The relationship that I developed with my landlord gave me key insight of the neighborhood and helped my partner and I become a part of the community. I believe that these types of interactions strengthen community bonds and make our neighborhood better, but ultimately, they were created by necessity. My landlord (like the neighbors on both sides of her) requires tenants to help with the increasing cost of living in Adams Morgan/DC. Permitting the conversion of large, single-family homes into multiple units is one of the few specific solutions that helps alleviate displacement concerns for my community, however, that isn’t an option for all. I truly believe the ultimate answer comes from encouraging the council to expand inclusionary zoning provisions and further expand access to housing.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

Getting to know more of my neighbors is crucial to my campaign. That continued connection while on the commission will be crucial to disseminating upcoming changes to the neighborhood, good and bad. Statistically, members of my neighborhood walk, bike (and e-scoot), metro, bus and rideshare more than drive, and the trend is only increasing. As the percentage of vehicle owners decreases, it will be fundamental to providing them with updated information about street conversions and closings.
Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

Overall, I believe that the neighborhood just needs some simple updates to further improve the walkability and cyclist safety in the community. Those updates include remarking sidewalks and bike lanes, fixing/replacing crosswalk signage, and create dedicated loading zones. I would also like to highlight that many alleys in the neighborhood are being used as “pass-thrus” for vehicles. These alleys need innovative improvements to decrease speed of those vehicles.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

Our ANC should seek out quality developers to work to fit the needs of our community, instead of being on the heels of every development project and ultimately rejecting new development. I believe there can be consensus development.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

I am excited that the Line Hotel is in my district and that it has brought national attention to my neighborhood. However, for the past two years, the project has been caught in a controversy over whether the developer has been meeting the terms of the deal for the $46 million tax break. Now that the hotel has received its issuance of a final occupancy permit by the city, they can begin assessing whether the developer has kept up its end of the bargain. I stand firm that the hotel must be in compliance with the law and the agreement, including that 51 percent of the permanent jobs generated by the hotel must go to D.C. residents, of which about half must go to Ward 1 residents. If the hotel doesn’t meet the compliance standards, I support using every available tool to fine or enforce them.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I don’t believe that I am the better than anyone else in my district, however, I do believe that I am very well suited for this position. I am experienced and thrive on working with residents to better navigate large and small government agencies. I am dedicated to bringing more local and diverse retailers to 18th street by: negotiating with property owners about rent control; meeting with local makers and entrepreneurs and selling them on our community; and actively helping current businesses take advantage of city programs and navigate the licensing process. Furthermore, I’m seeking to continue to support a robust sanctuary policy in DC and will work to keep Immigration and Customs Enforcement (ICE) and Customs and Border Protection (CBP) out of our neighborhood.
Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

I believe that most neighbors with extremely passionate views just simply want to better explain those views. That being said, I firmly believe that addressing the neighbor in a civil discourse will lead to finding a compromise to the issue. Those passionate neighbors tend to also be the most involved and can sometimes be the loudest voice. Again, I hope to address those concerns on an equal and fair level.
Name: Wilson Reynolds  
ANC and Single Member District: 1C07

What is your opinion on the controversy over the SunTrust building?

There is room for compromise, if the parties would just sit down and negotiate.

What was your opinion of the controversy and plans for the Meridian International Center redevelopment?

Opposed to the project in its current size.

How would you like to see 18th Street change or not change? What is your stance on the proposed shared street design there?

I support a robust pilot to test a 'no parking' regime for portions of 18th St on week ends. Not the whole street, just sections for pick up & drop off.

What is your position on the Adams Morgan liquor license moratorium?

Support the new moratorium, including extending the boundaries.

How will support existing residents who are afraid of displacement and want to stay in the neighborhood?

The focus needs to be on jobs and job training. I also support Jubilee Housing and their purchase of the TransCentury building on Kalorama Road.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

It would require buy-in from the community. There would need to be a strong vetting process for such a project.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

We need a comprehensive analysis of traffic and traffic patterns for the entire Adams Morgan community. We neighborhood wide study.
What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

Unfortunately an ANC is 'Advisory' with no real power. And no action can be taken on any by-right project. We do need to participate fully in BZA and Zoning cases, when they are invoked.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

We need more education and enforcement to control solid waste to reduce the rat population.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I do not consider myself anything special or better than anyone else. I appreciate the opportunity to be of service and try my best to help constituents.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

You can never go wrong making sure that on any issue, everyone possible is brought to the table and allowed to speak. The challenge is reaching people, but it must be done. The alcohol license Moratorium is a good example. That was six months worth of meetings.
What is your vision for the Mt. Pleasant Street corridor? How will you support that vision as a commissioner?

First, Mount Pleasant has a unique array of small and locally owned businesses. I've supported them with drama-free liquor license renewals, steering some to support services, and expediting permits and inspections with DCRA. I post about our businesses to social media and make a point to patronize them. Mount Pleasant Street is zoned MU-4, but a substantial portion of the street's properties are well below MU-4's limits. I know of no potential development projects, but would happily work on such projects to ensure a successful outcome. Redevelopment would need to take historic preservation compatibility to heart. I'd also want to see consideration made for the commercial renters—we don't want to displace our local businesses—and have a range of rental units created, with family-sized housing and affordability. Mount Pleasant residents love its diversity, and we will need more rental units in order to preserve it. The neighborhood has not participated in DC's substantial population growth. Having a few more people live along Mount Pleasant Street would also help our businesses.

What is your opinion about the recent National Zoo proposals regarding additional gates and fencing? What hopes and/or concerns do you have when it comes to continuing to work with the National Zoo?

Some people care about the fencing. I don't think it's necessary, but I can also see it as a reasonable thing to install, particularly at level terrain to prevent vehicles from driving on the grounds. I am against permanent security gates and screening. The Zoo sometimes has temporary screening a few times a year, in response to specific problems. Fine. But as many Mount Pleasant families know, the beauty of the Zoo is that you can roll a stroller through it at 10 AM on a Tuesday and stay for just an hour. Keeping the Zoo a hassle-free experience is important. I also have security concerns about gates creating a bottleneck and concentrating people in a known area. I would like to see the Zoo work more with Ward 1 to improve public transit access. I am interested in working with DDOT to see whether RPP limitations on streets near the Zoo could be extended to weekends—that's good for the Zoo, who depends on parking fees for revenue, and good for the neighborhood, who'd rather not have street parking taken up by Zoo visitors.

What will you do to support local businesses and local residents as redevelopment and investment continues to come to our neighborhood?
I've been pleased to see District Bridges launch the Mount Pleasant/Columbia Heights Main Street program this past ANC term and know a number of businesses have taken advantage of it. I do not wish to see CVS displace Best World. I'd be very concerned if any of our rental apartment buildings tried to switch to condos. It would be great to have housing production in Mount Pleasant, but the need for housing preservation is even more acute. I'm curious whether DC can incentivize preservation of group housing somehow; Mount Pleasant's vitality stems from its mix of residents, and group houses play a role in bringing young people to the neighborhood. I also believe that the public space should be in a state of good repair. Walkability and transit benefit all residents, especially our most vulnerable who cannot afford car ownership. I've filed many 311 requests and have been pleased DDOT's done such a great job fixing curbs, sidewalks, alleys, and streets.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

Violent crime in Mount Pleasant is rare, but we have seen an uptick in gun-related violence this year. That's concerning. Honestly, I find it difficult for ANC commissioners to engage with MPD about specific investigations, as they can't tell the public as much about what they know as the public would like. MPD has always been responsive when I've highlighted concerns to them, though. The biggest way for the ANC to engage with public safety is in police redistricting. MPD moved Mount Pleasant to the 4th District with the last redistricting. Some residents feel that was a mistake and would like to see us back in 3rd District. What is also important is for 1D to work with our colleagues in 1A during redistricting to ensure MPD can treat the neighborhoods more seamlessly. Most of 1A is in 3rd District right now, with the northern end in 4th District.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

As part of the 16th St bus lanes project, I introduced a resolution to ask DDOT to restrict daytime parking on two blocks along 16th St between Park Rd and Newton St, above and beyond the restrictions DDOT is planning on north of Newton St. Parking on those blocks is often underutilized during the day, but because they're so short, a single parked car can act as a bottleneck for both buses and cars alike, causing localized congestion. ANC 1D unanimously approved this resolution.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

When Mount Pleasant St was resurfaced, we asked DDOT to take a look at whether striped bike lanes were feasible. Ultimately DDOT decided the street was just a bit too narrow, especially
considering the bus traffic it has. They put sharrows out further into the street to enhance their prominence. Someday I hope we can reclaim street parking on Mount Pleasant to enable bike lanes, but I don't think that's feasible yet. I would like for us to look into creating more loading zones, though, to reduce dangerous double-parking on the street. Currently a group of residents is working with DDOT on a plan for safety improvements to "lower" Park Rd, between the intersection with Klinge/Walbridge and Rock Creek Park. Such work had been considered years before, but had been aborted. It's happily been restarted, in a productive fashion. DDOT is also working with the National Park Service on revamping the Rock Creek Park trail, including substantial improvements to the current "trail" along Piney Branch Parkway. I'd like to see a full sidewalk extended down 17th St with a controlled crosswalk intersection to that trail.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

Mount Pleasant hasn't had much development relative to the rest of the city. I think the important thing to do should such an opportunity arise is to engage the developer/property owner early in the process and guide them towards a good outcome. At the same time, as an Historic District, they'll have to accept that new construction must be compatible and they'll need to work with our stakeholders. It won't be easy, but it should be possible. I'd also like to see our current properties take advantage of DHCD's housing preservation programs.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

I'm very pleased to say that DPR and DDOT have agreed to work together to make improvements to the green space in front of 1900 Lamont, and that Mayor Bowser and the Council provided funding for this project in the most recent capital budget. Now it's time for the neighborhood to work with DPR on design and implementation, and I'm excited about seeing this project get underway.

Why do you think you are the best person to represent your SMD? What's your vision for your ANC in 2 years?

This past ANC term has been fairly agreeable and low-key compared to years past. We've worked on a number of small problems and provided our residents with good service. I'd like to see us accomplish a few more substantial projects, but more of the same will be perfect.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

I'm a bit of a contrarian, so I'll give a counterexample. I entered office excited about the 16th St bus lanes project. When DDOT announced they would "consolidate" the Newton St stop, the
nearest stop to me, I thought, well, fine, I'll stop being lazy and walk to Park Rd, and I'll probably benefit from the S9 anyway. But a number of residents contacted me about the Newton Street stop. I listened to them. Some were seniors who depended on local service at that stop to age in place. Some Bancroft teachers and parents also make use of that stop, as do employees at the Stoddard nursing home. When you consider Newton extends back to 19th St, many residents would have quite a bit further to walk to Park Rd or Oak St. I realized then that my personal situation was very different from these stakeholders, and I decided to work with them to preserve the Newton stop. After much consideration, DDOT listened and the stop will now stay. Yet, during that process, I also found ways to encourage DDOT with the project overall, and ensure that negative feedback about one aspect wasn't taken as opposition to the whole project (Mount Pleasant residents very much want improved bus service and less congestion on 16th St). I'm happy with how it's turned out, and I learned not to dismiss concerns just because they don't fit my preconceived notions and values.
Name: Robin Sandenburgh  
ANC and Single Member District: 1D02

What is your vision for the Mt. Pleasant Street corridor? How will you support that vision as a commissioner?

Like the corridor itself, my vision is evolving. That said, my intent is that it will always be informed by listening to the range of views of the 1D constituencies, rather than my own preferences.

What is your opinion about the recent National Zoo proposals regarding additional gates and fencing? What hopes and/or concerns do you have when it comes to continuing to work with the National Zoo?

Again, I have followed the debate around the proposals and will be guided by views of both the 1D and 1C constituencies, as these will be most directly impacted.

What will you do to support local businesses and local residents as redevelopment and investment continues to come to our neighborhood?

The presence of many small, long time, local businesses is an important factor in Mt Pleasant maintaining the 'neighborhood feel' that drew many of us here in the first place. I support efforts to maintain that sense of community. Regarding a current high profile debate, I am opposed to CVS coming into the neighborhood.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

I support the NEAR Act and applaud its evidence-based approach to addressing crime and safety in DC. I will work with both other ANC members, Commissioners, and interested residents to address public safety/crime issues specific to Mt Pleasant.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I believe it is important to make decisions that are data-driven, so would first want to assess what would be lost and what would be gained, and to solicit all points of view on an issue about which I'm not yet an expert.
Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

My perception is that Mt. Pleasant does not have the same level of pedestrian casualties as many other parts of the city, and that bicycle lanes have been added to major Mt P thoroughfares (Mt P Road, Adams Mill). Not to punt but, again, I'd want to review the data on where and how most accidents are occurring, and work with others (DDOT, Commissioners, other ANC members, and interested community members/groups) to devise a plan that (1) specifically targets these high risk areas and (2) carefully monitors and analyzes the impact of the changes on actual accident rates.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

I think everyone involved in DC issues - whether in an elected or interested party capacity - has a role to play in ensuring housing is available and affordable across income groups. That said, I will need to educate myself on the specifics of this challenge, as well as on how Mt. Pleasant fits into the affordable housing profile of the city, before aligning myself with a specific plan or program.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

Concern has recently been expressed about Newton Street traffic, given that it functions as a commuter feeder to Piney Branch/Rock Creek Parkway. As a resident of the impacted section of Newton I will balance the concerns of the immediate neighborhood with the needs to address the broader issues of commuter traffic flow in NW for everyone's benefit.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

The first home I owned was in Mt Pleasant in the 1980s/early 90s; we bought here because we loved the Mt P multicultural vibe. After 25 years overseas, I returned to the US (DC) in 2014 and again chose to buy a home in Mt. Pleasant. Although some aspects of the neighborhood have changed, I was delighted to find that much had not: it still is a neighborhood of great diversity: ethnic, cultural, racial, age groups, housing composition, gender and gender orientation. I'm grateful every day to again be part of this community, and am eager to contribute to keeping its special, 'village in the city' character.
Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

As noted above, the sense of community is the aspect of my neighborhood I love most. Maintaining a community means compromise, with all of us willing at times to give up something to achieve an outcome that is in the broader interest. The time I spent living/working overseas, in 5 different countries, underscored for me the importance of devising policies and programs that meet collective needs, not just those of a narrow group or interest.
What is your vision for the Mt. Pleasant Street corridor? How will you support that vision as a commissioner?

I want to preserve the character of Mount Pleasant Street—low buildings, independent small businesses and socio-economic, cultural and linguistic diversity. I would like to improve pedestrian, bike and car flow along the business corridor and put ANC funds to work with grants for local arts and greening projects such as murals, additional trees and vertical gardens.

What is your opinion about the recent National Zoo proposals regarding additional gates and fencing? What hopes and/or concerns do you have when it comes to continuing to work with the National Zoo?

Fortunately, the National Zoo is currently revising its proposal regarding additional gates and fencing to be released sometime this fall. We need to keep a close eye on developments as it affects the Harvard Street entrance and the multi-use trail in Rock Creek Park. A full side of our neighborhood flanks the zoo. An ongoing dialogue with zoo officials should be a feature of our permanent ANC policy.

What will you do to support local businesses and local residents as redevelopment and investment continues to come to our neighborhood?

Our residents are the best support for our businesses and the ANC can facilitate a prosperous relationship between them. The Mount Pleasant Farmers’ Market draws shoppers to Mount Pleasant Street and it would be great to extend it year round, adding more food vendors during the slower growing months. Also, we could consider a holiday market to complement Bancroft’s annual tree sale. A semi-permanent kiosk in the plaza selling products from local businesses would be a great way to support our local businesses and provide neighbors with an affordable way to sit outside and visit with friends and neighbors.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

Many of the Mount Pleasant residents I’ve talked to are concerned about crime. The ANC has a working relationship with local law enforcement, but more can be done to improve communications. For example, I don’t believe the neighborhood received a clear picture of what happened in the double shooting the night of August 15. I fully support the public health-based approach to violence prevention and intervention envisioned in the NEAR Act and
believe the ANC can play an important role in raising public awareness and supporting community training.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

This is an issue that always needs to be handled carefully and in consultation with all the stakeholders. Input from both neighbors and government agencies should be factored into this equation, as should data from WMATA and others. We also need to weigh any decisions in the larger context of the city’s green goals. Overall, I would prioritize improving bus transit and bike infrastructure. Our neighborhood is in the heart of the city; a short bus trip, bike ride or walk away from most places, including the metro station, which is part of its attraction.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

I would like to see DDOT restore and complete a multi-use, paved trail along Piney Branch Parkway from Beach Drive to Arkansas Avenue with a pedestrian crosswalk at 17th and Piney Branch so Mount Pleasant residents can safely access the trail. I think we need to examine and address the issue of cut-through traffic and speeding during rush hour in the neighborhood, particularly on the streets around Bancroft Elementary School.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

The ANC should always stand for quality, affordable housing in our neighborhood. When developers come before the ANC seeking support, we should press for plans that include mixed-income housing and outdoor green space for apartment dwellers.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

Mount Pleasant residents have wanted a playground on the public land at 19th and Lamont Streets for years. My opponent has opposed the project. I fully support the playground; there aren’t enough places for children to play in our neighborhood. I’m thrilled that the city has allocated $1 million for small park improvement at 19th and Lamont. Unfortunately, we don’t have a plan yet, and if we don’t reach a decision in the next year, the money could go to another neighborhood. It is a use it or lose it proposition.
Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I may not be the best person, but I’m the best candidate in this race. I envision an ANC that says “yes” more than it says “no”; enabling residents to try out new ideas. One of the roles of the ANC is to be an incubator for neighborhood innovation. Strengthening community connections is another top priority for me. I want to reinstitute ANC working committees to give neighbors a voice. I want to produce an ANC-wide newsletter in English and Spanish. I want to create a job/internship bank for neighborhood teens. I will work diligently to make the playground at 19th and Lamont happen. I want to do more to use the public space on Mount Pleasant between Park Road and Lamont Street. I want to revive the ANC grant program. We have $110,000 in ANC funds stockpiled because my opponent was reluctant to issue grants. We could do wonderful things in our neighborhood with that money.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

It’s never “or”; it’s always “and.” Decisions we make as a community are better when they positively affect the city as a whole. As ANC commissioner, I will listen to my constituents, consider multiple perspectives and find consensus.
What is your vision for the Mt. Pleasant Street corridor? How will you support that vision as a commissioner?

Mount Pleasant Street should be a resource for residents, providing services and products locally, so residents will not feel compelled to drive to other neighborhoods for their needs.

What is your opinion about the recent National Zoo proposals regarding additional gates and fencing? What hopes and/or concerns do you have when it comes to continuing to work with the National Zoo?

The Zoo has long been a difficult neighbor, because it does not see itself as a part of any local community. Their mission is to serve visitors from across the nation, without favoring their immediate neighbors. The fending makes little difference, but the gates will deter crossing the Zoo on foot as a route to Cleveland Park. We may complain if this is troublesome to Mount Pleasant residents, but we have negligible leverage with the Zoo management.

What will you do to support local businesses and local residents as redevelopment and investment continues to come to our neighborhood?

Fifteen years ago the Mount Pleasant ANC was notorious for its hostility to local businesses, exemplified by burdensome "voluntary agreements". In recent years we've practically eliminated those agreements, and instead fostered an attitude of welcoming support for local businesses. We believe that any difficulties can be worked out by dealing with local businesses directly and amicably, without calling in any DC agency "inspectors".

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

Mount Pleasant has in fact a very low crime rate. Much of what does happen here is spillover from adjacent neighborhoods. Alert residents are our best defense. I've been facilitating our PSA meetings for a decade. Our current practice is to blend the quarterly PSA meeting with an ANC meeting, for the most efficient use of MPD personnel time.
If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I'm responsible for the bike tracks on Klingle Road. Those, happily, did not compromise any parking. This ANC has been supportive of a bus-only lane on 16th Street, despite the consequences of that for automobile traffic. Residents here understand the need for such changes -- with some vocal exceptions, of course. The principal opposition to the bus-only lane has come, curiously, from historic preservation.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

Park Road remains a bicyclist-hostile route, in part because its slope compels bicyclists to proceed at low speed. As a longtime (44 years) DC bicyclist, I'd like to see safer neighborhood-crossing routes offered for bicyclist transit.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

With row houses here selling for $1M and more, and rentals rising in proportion, Mount Pleasant is a long way from being "affordable". Historic preservation prevents any substantial architectural deviations from the row-house model. The best we can do here is support homeowners wanting to make changes -- additional bedrooms, for example -- over historic preservation opposition.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

A longstanding complaint here has been about the speed of traffic crossing the neighborhood on our "minor arterials", namely Park Road, Walbridge Place, Adams Mill Road, and Irving Street. One has to avoid simple-but-futile traffic calming efforts, such as stop signs every block (popular, but ineffectual). It took a great deal of effort, but I did get a speed camera installed on Park Road. Even that is of limited effectiveness, being programmed with a 35 mph ticket threshold. That's too fast to satisfy residents, but that's official policy.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

My 16 years on this ANC (and 44 years in the neighborhood) gives me a great deal of experience and knowledge to draw on in dealing with neighborhood issues. As for the ANC, I'd like to see greater diversity among its commissioners, and a higher level of participation from all of them. Being an ANC commissioner should entail much more than attending a monthly
meeting. Would-be commissioners should be able to invest a lot more time into the task than that.

**Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.**

Our oath of office tells us to judge matters according to what's best for "the District of Columbia, as a whole". Any commissioner who simply advocates for his or her constituents is failing to meet that obligation. Take the 16th Street bus-only lane, for example. No doubt certain aspects of that concept will dismay residents -- e.g., expanded no-parking zones and/or hours. Our ANC responsibility is plainly to support the bus-only lane, even if it does inconvenience some residents.
Name: Janina Olarte Quilacio  
ANC and Single Member District: 1D04

What is your vision for the Mt. Pleasant Street corridor? How will you support that vision as a commissioner?

My vision for the Mt. Pleasant Street Corridor reflects that of our neighbors in D04. A street vibrant with local businesses offering unique and diverse services. I hope to support that vision by working closely with the small local business owners, as well as the Mt. Pleasant Business Association to coordinate and collaborate on efforts that aim to further strengthen the commercial activity within our corridor.

What is your opinion about the recent National Zoo proposals regarding additional gates and fencing? What hopes and/or concerns do you have when it comes to continuing to work with the National Zoo?

I understand the National Zoo's concerns about security which is the reason why they're proposing additional gates and fencing. However, their current proposals do not take into account our residents' concerns or issues. A lot of the pedestrian walkways are used daily by our residents, and gates and fences would prohibit that. I hope that future proposals by the Zoo will be a product of collaboration with the residents of Mt. Pleasant and that can only be done through further conversations with one another.

What will you do to support local businesses and local residents as redevelopment and investment continues to come to our neighborhood?

Our local businesses help make Mt. Pleasant the vibrant and diverse community that it is. It's really important that as redevelopment and investment continues to come to our neighborhood, that our local business owners and residents are informed and empowered by the local ANC. I plan on increasing awareness of current redevelopment issues, plans or concerns and increasing awareness of the ANC in general through marketing campaigns, planned conversations, guided discussions and other initiatives. Collaboration can be an amazing tool and as our neighborhood develops, I plan on maximizing collaborative efforts so that residents and business owners are properly represented and supported in all future development and investment plans.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?
Crime and public safety is a number one concern for me and for many residents in D04. In order to improve any situation however, it is important to understand the root cause of it first. As commissioner, I will launch a full study on what is causing the increase in crime in D04 and support proposed targeted initiatives to improve public safety in our neighborhood. As for my opinion on the NEAR Act, I support the community-based public health approach to violence prevention. As commissioner, I would look to further engage with the Office of the Deputy Mayor to identify crime trends in the district and work together to determine public safety best practices.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

A lot of our residents depend on public transportation and bike lanes to get from point A to point B. However, there is also a shortage on parking in our neighborhood. The best way to approach this situation, would be to handle it independently, as opposed to having a blanket solution. As commissioner, I would engage with the affected residents of the bust transit/bike infrastructure and ask them for their opinion and to share their concerns.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

I would like to see new bicycle lanes and wider sidewalks around the Mt. Pleasant corridor to make it more pedestrian friendly than it is currently. The number one Vision Zero priority in our community in my opinion is community engagement. Property owners, small business owners and tenants should all have a say on how our streets are developed and their opinions and concerns should be addressed.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

ANC could play a tremendous role in addressing housing affordability challenges by making the correct connections between developers, tenants and city government. There are a lot of resources available to residents facing housing affordability challenges and ANC can help neighbors navigate the complex network of government to get help.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

This questionnaire has done a tremendous job of bringing up the main issues within my SMD. I would say that the only other thing I would like to shed a light on is the lack of visibility of the ANC. There are a lot of residents who are unaware of the ANC and what it does. That is an issue that needs to be addressed, because how can a local body of government claim to represent
the people, when they aren't known by the people? Neighbors should know who is representing them, and be empowered to reach out in case of any questions or concerns relating to the neighborhood. I believe that therein lies the strength of local government and as commissioner, I promise to work hard on increasing the visibility of the ANC to better represent Mt. Pleasant.

**Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?**

I believe that I am the best person to represent Ward 1 D04 as ANC Commissioner. I love my neighborhood and am dedicated to my neighbors. My vision for the ANC in 2 years, is that it will be much more visible to the residents of Mt. Pleasant than it is currently. I hope that ANC works more closely with local business owners, business associations, local nonprofits and government offices to better serve residents. I also hope that equal representation of all groups are reflected in the the ANC.

**Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.**

For these issues, I believe the best course of action is to engage the community. Bring the issue to the people and collect opinions, concerns and suggestions. What's most important as a commissioner is to represent the neighborhood's viewpoint to city council and not your own.
What is your vision for the Mt. Pleasant Street corridor? How will you support that vision as a commissioner?

I envision a Mt. Pleasant Street corridor that is bustling with a wide range of locally owned businesses that meet the needs of Mt. Pleasant’s diverse residents: including, importantly, a grocery store. As many Mt. Pleasant residents know, CVS has expressed interest in moving into the space BestWorld grocery store currently occupies, and hundreds of residents have vocalized opposition. As Commissioner, I will work to ensure that the ANC is a leading voice representing residents’ concerns in dialogues among Councilmember Nadeau, CVS, the property owners, District Bridges, and other stakeholders. While it is a privately owned property, resident campaigns can make a difference – right across the park, for example, Cleveland Park neighbors successfully campaigned to preserve a grocery store in the neighborhood in the late ‘80s. I will connect our neighbors with those sorts of best practices to help shape successful advocacy efforts. Beyond the CVS situation, I am eager to work with the Mt. Pleasant Business Association and residents to ensure we are pursuing grant funding, using our ANC budget, exploring creative in-kind partnerships, and taking other steps to support the beautification and ongoing activation of our commercial facades, spaces, and streetscape. I’m particularly interested in exploring how special events and the arts--ideally created by neighborhood-based artists--can magnetize fresh energy and excitement to Mount Pleasant Street. I have skills and knowledge in community development, revitalization, and fundraising that I will leverage to connect our neighborhood to the resources and ideas that can further strengthen our commercial corridor. Overall, I think it’s a good idea to work strategically to maximize the positive impact of any interventions and so I’d like to revisit the 2010 Mount Pleasant Street Revitalization Plan: as we find ourselves in a period when a number of new businesses are opening, but other long-term businesses face possible closure or have already closed (planned or unplanned), it may be time for a new plan.

What is your opinion about the recent National Zoo proposals regarding additional gates and fencing? What hopes and/or concerns do you have when it comes to continuing to work with the National Zoo?

Several years ago, the Zoo reduced its hours, impacting neighbors who would take evening walks or runs along its paths. Now, the planned 4,700 feet of fencing and reduced number of entrances from 13 to 3 threaten to further cut off the zoo from the neighborhoods and Rock Creek Park in which it has been closely integrated for generations. While in August, after public outcry, the Zoo’s Acting Director stated that there are no plans for year-round security checkpoints, I fear that the currently planned changes are enough to signal a “slippery slope” of increased security measures that, once implemented, will never be rolled back, regardless of
need. The National Zoo is a tourist destination and it’s a neighborhood institution, and should be a welcoming park for all. While it’s federal, which limits the influence of ANCs and broader DC government, I plan to continue ANC 1D’s existing efforts to raise concerns and remain diligent as this situation unfolds. Public pressure makes a difference, and the ANC can be a vehicle to harness and direct that energy.

**What will you do to support local businesses and local residents as redevelopment and investment continues to come to our neighborhood?**

Mt. Pleasant, as a historic district with inherent constraints on development, does not experience redevelopment and investment in the same way as other neighborhoods in the city. While preserving the aesthetically pleasing and historically important character of the neighborhood, which contributes to quality of life for those who live here, those constraints can drive up costs in ways that affect commercial tenants, residential tenants, and fixed- or modest-income homeowners. Above all else, I am running for ANC to increase two-way communication between the ANC and residents, and to support community-building in the neighborhood, to ensure that the needs, vision, and priorities of our residents and local businesses are centered in all development and investment decisions and are driving the ANCs advisory and advocacy role. In addition to my plans to support local businesses detailed more specifically in the response to question 5, I have several ideas about how to support residential housing needs described in more detail in the response to question 11.

**What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?**

My overarching objective related to safety is to increase the number of strategic partnerships our ANC has with local experts, advocates, and organizations, to bring a range of public safety resources to bear on our neighborhood. I am also interested in increasing the communications channels between the ANC and the neighborhood (described in more detail in question 13), in part to increase awareness among residents about how they can take an active role in improving safety in the neighborhood. For example, I will push for ANC 1D partnerships with local organizations like Collective Action for Safe Spaces to convene workshops on community-building, resident-led rather than criminal, punitive approaches to public safety. I support the NEAR Act and will advocate for it to be fully funded. I am a vocal advocate for efforts to prevent street harassment and I will, among other activities, seek to bring the Whistles for Women initiative to the Mount Pleasant Farmers Market to help combat street harassment. Mt. Pleasant recently experienced ICE raids and, through the strengthening of communications and fostering of community partnerships, I will work to draw attention to the workshops, hotlines, and other resources to protect immigrant residents and equip other neighbors to act should they witness unjust ICE efforts. I will work to maintain productive relationships with MPD and pursue reforms that could improve MPD’s efforts in Mt. Pleasant such as, for example, exploring whether it makes sense to advocate for Mt. Pleasant to be returned to the Third
District, which includes Columbia Heights and Adams Morgan, rather than for it to continue to be located in the Fourth District, which extends up into Brightwood and Shepherd Park.

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I seek a collaborative approach to decision-making that enables as many voices as possible to be heard. I also aim to make D.C. as pedestrian-, bike-, and transit-friendly as possible—for environmental and social reasons—and I prioritize safety. I would seek clarification from DDOT on whether there are several scenarios under consideration, and the anticipated safety and mobility benefits, the number of users to be served, and the number of parking spaces to be lost under each scenario. I would then ensure that the nearby residents receive notice of the proposed changes with time for them to react and have their voices considered. If a loss of one or two parking spots is going to result in dramatic improvements in safety and mobility for bike or transit users, that is a minimally disruptive intervention that almost certainly warrants support. If it is a more significant loss in parking, it becomes a more nuanced discussion. Is this a block where almost all residents have alley and garage parking and many are also cyclists or transit users? If so, it may be a straightforward “yes.” Is this an outright dangerous stretch of road? I am not one to prioritize parking over lives. In more nuanced cases, I’d work for a compromise between residents, street users, and DDOT. For example, is there opportunity to reclaim parking spots elsewhere to offset part of the loss?

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

Mount Pleasant is a fairly walkable and bikeable "village in the city," blessed with less car traffic through its residential streets than many other neighborhoods, but there is more to be done. Our sidewalks are uneven and at places narrow, making it difficult for those using wheelchairs or walkers or pushing strollers to move freely. Mount Pleasant Street lacks dedicated bike lanes despite carrying constant bike and scooter traffic and its potholes threaten the safety of those users. On Irving Street, cars travel too fast and drivers turning left from 17th or 18th Street onto Irving basically have to cross their fingers and pray as they turn out into the street with almost no ability to see oncoming traffic; similar visibility challenges are found at 19th and Kenyon and elsewhere. On some of our side streets, bushes are overgrown and impair pedestrian visibility, especially at alley entrances, which makes our streets feel unsafe particularly after dark, particularly for women and other vulnerable users. On Mount Pleasant Street and Lamont Street NW, the bus stop that marks the beginning of the 42/43 bus route features a shelter but no tree cover. People waiting for the bus bake in unmitigated summer heat, which is its own safety hazard. In all of these places, I would like to see improved infrastructure. Importantly, however, I know there are undoubtedly many other spots in our neighborhood in need of intervention of which I’m unaware, and that is why I will prioritize two-way communication...
with residents. I want to hear about these needs, and as commissioner I will be a fierce advocate for the safety of residents, families, and seniors.

**What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?**

Mount Pleasant, with its stock of attached rowhouses and, particularly along Park Road and 16th Street, its apartment and condo buildings, features housing density on par with much of the city. As a historic district with limitations on new development, however, the reality is that Mount Pleasant cannot contribute its fair share of the new affordable housing that our growing city needs. Generally, the only “new” housing development is the conversion of rowhouses into three or so condos. This makes the preservation of our neighborhood’s existing rent-controlled and affordable stock extremely important. I rent in a building that was sold five years ago for purposes of converting its rent-controlled units into market-rate rentals, without extending Tenant Opportunity to Purchase Act (TOPA) rights to tenants. The owner was able to do so because of a little-known TOPA loophole. While the Council sought to close the loophole years ago, it never did. As Commissioner, I will seek to attract fresh attention this loophole in light of the dwindling supply of affordable housing in D.C. I will also work to ensure that the ANC is partnering with housing organizations that can help it stay abreast of the existing inventory of affordable or rent-controlled units and any potential sales. I will also meet with experts in community land trusts to explore the potential applicability of this or other inclusionary housing tools to Mount Pleasant—as buildings come up for sale, this may be a mechanism for preserving permanent affordability. While the ANC does not hold decision-making power with respect to historic preservation, I will advocate for an approach to historic preservation that preserves the character of our neighborhood that most of us hold dear without making financially burdensome demands of fixed-income homeowners that can force them to either live in substandard, deteriorating properties or leave. I would like to work with Mount Pleasant Village to ensure that seniors in our neighborhood are taking advantage of the property tax relief and other benefits available to help them remain in their homes.

**What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?**

In SMD 1D05 specifically, there is a lot at 19th and Lamont Streets NW that has been vacant ever since the neighborhood was built. After many years of off-and-on debate, the City has funds in its budget for improvements to the lot. While some residents hope to see a small playground on the lot, other residents, including some in the 1900 Lamont Street apartment building – the lot is, essentially, that building’s front yard – fear noise or other disruptive activity on the lot, or feel that residents of the apartment building should have the primary say in the lot’s future given its extremely close proximity. I support improvements to the lot, particularly given how little functional green space exists in Mount Pleasant (as is, this lot, for a good portion of the year, is a steep slope of mud). I will work, however, to ensure that the project reflects neighbors’ views. In particular, I will advocate for the residents of the 1900 Lamont Street apartment building to have a dedicated tenant meeting with the City to ensure
their views on appropriate and desired improvements are given serious weight in the decision-making process. I will also advocate for a broader community meeting dedicated to the design of the lot to ensure other nearby neighbors are heard.

**Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?**

The ANC plays a major role in drawing attention to residents' needs and ensuring that our local government is responsive to those needs. So, above all else, I want to ensure that residents are heard. I will support two-way communication channels, in-person and online, between the ANC and neighborhood residents. Neighbors will be hearing from me regularly with neighborhood updates -- and have multiple ways to get in touch with me -- via email, Twitter, Facebook, NextDoor. I'll also hold regular in-person "meet your Commissioner" opportunities, exploring the feasibility of tabling at the Farmers Market and in other community spaces, and will encourage my fellow commissioners to participate, as well. I will leverage the ANC to build community in our neighborhood, creating ways for more residents to get involved in neighborhood improvement efforts. After two years, I aspire to see an ANC with more institutionalized, consistent external communications and clear opportunities, beyond monthly meetings, for residents to connect to the ANC and each other. Beyond these priorities, I bring more than a decade of experience in urban policy, community development, revitalization, and land use; as well as communications and fundraising--I am eager to bring my knowledge and skills to bear on the neighborhood I call home. I believe I can help to connect our neighborhood's needs to broader resources and best practices on these issue areas. I am passionate about how we plan and build cities: making sure our cities create opportunity, reduce inequality and injustice, and protect the environment.

**Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.**

NIMBYism is as endemic to cities as potholes and unfortunately there’s no Potholepalooza campaign equivalent. The voices that are able to show up to in-person meetings, the voices that are loudest, and are too often the voices of those who have, to be frank, the least to lose—and the greatest ability to bear any losses. It’s an incomplete representation of a community’s needs, and making decisions, however well-intentioned, based on a subset of voices can have dire impacts — on inclusionary housing strategies, on multimodal transportation decisions, on environmental justice, on racial and socioeconomic disparities. Fixing this problem is about more than just intervening in a particular situation, on a particular decision. It’s about rethinking our systems of engagement altogether. You shouldn’t have to show up to an ANC meeting, or understand NextDoor, or speak English, in order for your voice to be heard. As ANC commissioner, I will push for communications, engagement, and community-building processes that are more inclusive, representative, and transparent.
**Name:** Greg Boyd  
**ANC and Single Member District:** 1D05

**What is your vision for the Mt. Pleasant Street corridor? How will you support that vision as a commissioner?**

Change will come. The only way we can be part of the process is to bring our concerns to businesses that are moving into our community in a professional polite manner. Perhaps we can get CVS to incorporate health care facilities and Spanish speaking employees for our Spanish speaking population. Perhaps we can persuade them to create pilot health care programs that can be duplicated throughout the region that incorporate the existing health care facilities in our community.

**What is your opinion about the recent National Zoo proposals regarding additional gates and fencing? What hopes and/or concerns do you have when it comes to continuing to work with the National Zoo?**

Unfortunately it's a sign of the times. The zoo from a security sense is a porous facility that is filled with busloads of school children. It’s the softest of soft targets. They've had issues in the past. Placing barriers that can be rolled and stored out of place and only employed on the busiest of days would be a feasible solution. Many streets in Europe employ these types of barriers during the summer festival season. Biggest issue with the zoo is parking. They've got to let people know that they have little of it and it's mostly filled by 8 am. in the summer. Uber, walk, bus, or metro. There’s no reason to drive to the National Zoo.

**What will you do to support local businesses and local residents as redevelopment and investment continues to come to our neighborhood?**

The best thing we can do as consumers is to patronize the business that are here that we want to keep and to reach out to and encourage businesses we desire to fill the enviable spaces that will move into the area.

**What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?**

The NEAR Act must be implemented ASAP. Timely data collection and dissemination of that data makes it possible for citizens and the police to spot and identify trends. Get to know the policemen and women on the beat. I'll make sure every citizen in my ANC has the contact info for the officers responsible for patrolling our neighborhood. I will also encourage a few get togethers at local businesses to lessen tension and increase familiarity.
If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I'm pro bike and I'm pro car. Not everyone works in the city and putting a young child on a bike can be dangerous. Parking is difficult in our neighborhood. Unless we had restricted zone parking I would not be for simply removing parking.

**Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?**

Bicyclists have to start wearing helmets, take out the ear pods, and adhering to the rules of the road. Drivers have to deal with joggers, pedestrians, and scooters. That's fine but I see numerous occasions of walkers, runners, and riders throwing caution to the wind. Soon it's going to be "Vision 100." Everyone has got to be aware of the limitations: speed, visibility, of the other types of transportation.

**What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?**

We have to be more responsive and supportive of pro growth initiatives and be willing to bend a bit in regard to "pop backs" and conversions of large town houses.

**What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?**

ICE. Our elected representatives offer up a childish view of policing and any type of law enforcement efforts. ICE isn't going away. That said I do not want our immigrant community to live in terror aided and abetted by ANCs and council members who refuse to try and create any type of formal structure that addresses the activities of federal law enforcement officials in our community.

**Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?**

Initially, my platform will revolve around these issues: 1. Development 2. Parking 3. Transportation 4. Abandoned lot next to Harvard Towers. 5. Mt. Pleasant St. 6. Crime. People have given up on politics in DC because it's singular and myopic and more a single party PAC than a governing body that addresses real problems. I've been here 33-yrs. and during that time I've been involved in education, development, and I've worked with addicts and returning citizens. I've been a registered Independent since I cast my first vote and I'm willing to listen to
anyone and any idea they may have. I'm not pushing an agenda. I'm about facts not feels. I'm about progress not press.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

I think people should be able to do what they like with their homes. Making them come before a board to get approval for a door or window is ridiculous. Mt. Pleasant is not Antietam. No great battles were fought here and to force individuals to adhere to a cookie cutter approach to housing renovation is silly. If someone wanted to do a pop-up or back that wasn't visible from the road let them. Great neighbors are hard to find.
What is your vision for the Mt. Pleasant Street corridor? How will you support that vision as a commissioner?

I outlined my vision for the Mount Pleasant Street corridor in a resolution that I sponsored at the June 2017 monthly meeting of ANC 1D. This resolution[1]—based primarily on the Greater Greater Washington-signed D.C. Housing and Development Priorities Statement[2]—calls for the D.C. Office of Planning to consider 10 priorities when amending D.C.’s Comprehensive Plan. The 10 priorities included a range of policy recommendations for governing future development in the District, from emphasizing affordable housing as a community benefit, to, among others, preserving existing affordable housing, promoting family-sized units (i.e. units with three bedrooms or more), building housing close to public transit, and protecting tenants. I supported this vision by holding three in-person listening sessions with residents about the content of my resolution. I also communicated with residents via email. This input gathering eventually took on the form of participatory legislating, as my neighbors and I began revising the resolution in real time at the listening sessions. Eventually, we added enough nuance and local context to the resolution that we gathered substantial buy-in from the community. The resolution ended up passing by a unanimous ANC vote (four in favor, zero opposed). Ultimately, my vision for Mount Pleasant Street—and how I’ll support that vision—aligns closely with my reason for seeking re-election as an ANC commissioner. I’m running because I want to ensure that decision-making in our neighborhood is democratic (by including residents in ANC decision-making processes), transparent (by opening ANC and other stakeholder processes to public view), and accessible (by ensuring that anyone—regardless of their knowledge of zoning or other specialized topics—can participate) as we pursue policies that lead to equitable, sustainable urban development. I recognize that the question of development on Mount Pleasant Street is not a matter of if there will be development, but when. And when applications for development do occur, the review process for considering those applications should be democratic, transparent, and accessible. My vision for Mount Pleasant Street—along with how I gathered support for my resolution—upholds these values.


What is your opinion about the recent National Zoo proposals regarding additional gates and fencing? What hopes and/or concerns do you have when it comes to continuing to work with the National Zoo?

I oppose the National Zoo’s plan to expand their physical security measures. At the July 2018 meeting of ANC 1D, I sponsored a resolution[1] that advised the National Capital Planning
Commission (NCPC) to reject the Smithsonian Institution’s request to install additional security measures at the National Zoo. The resolution also advised the Smithsonian to hold regular community outreach meetings to gather input from residents, city agencies, and other organizations on topics that affect the neighborhoods adjacent to the Zoo. In the rationale for the resolution, I stated that Mount Pleasant residents value the inclusiveness and walkability of our community, and we reject the notion that our built environment needs more security theater at the expense of our quality of life. The resolution passed unanimously, with a count of four votes in favor and zero opposed. My hope is that the Zoo will include the residents of adjacent neighborhoods in decisions related not only to security, but also to traffic issues, planned closures, or new construction. When I attended a public meeting that the Zoo held to engage community members, I asked Zoo leadership directly whether they would be open to making public community meetings more regular.[2] They agreed to hold more public meetings. They even seemed interested in the potential of running a “Zoo Circulator” bus from Metro stops to encourage Zoo visitors to take public transit rather than driving. Overall, I’m confident that the leaders at the National Zoo will honor their commitment to continue engaging surrounding neighborhoods.

[1]https://static1.squarespace.com/static/574f2c54b6aa608304000a38/t/5b5c7532352f53124f6e/1532785971048/Reject+security+measures+at+the+Zoo.July+2018.pdf
[2] https://twitter.com/stuartkaraffa/status/1024783301951860743

**What will you do to support local businesses and local residents as redevelopment and investment continues to come to our neighborhood?**

The local businesses on Mount Pleasant Street help make our community the unique and vibrant neighborhood that we’ve all come to love. I will work with other ANC Commissioners—especially the commissioner who represents the Mount Pleasant Street corridor—to support small businesses in the following ways: (a) Assisting with improvement grants from the District Bridges, which is an accredited organization of the D.C. Main Streets Program; (b) Pass resolutions that make it easier for new customers to visit Mount Pleasant, especially via public transportation, biking, and walking; and (c) Work with business owners to resolve issues with or submit applications to the D.C. Alcoholic Beverages Regulation Administration.

With increased small business investment in the neighborhood, there is also the possibility that other, larger corporations will open up stores in Mount Pleasant. Recently, Best World market reported that CVS Health was interested in opening a pharmacy at that location. I personally oppose CVS moving to the Best World location and signed a petition indicating my position. However, the ANC is relatively powerless in this situation. Unless a new business seeks some type of approval from the city—like a liquor license or zoning relief—the ANC can do little in approving or rejecting a new business. In terms of supporting local residents, one of my top priorities is creating and preserving existing affordable housing in the face of ever-increasing housing costs. There are several strategies for doing so. One way is to negotiate a higher percentage of affordable units in new developments that seek zoning relief in exchange for community benefits (through the Planned Unit Development process). Another way is to advocate on behalf of low-income residents who are facing cost-burdensome home improvement requirements from city agencies. Finally, I am in favor of and would introduce an
ANC resolution in support of D.C. Council bills that would strengthen the Tenants Opportunity to Purchase Act. I also describe (in my answer to question #7) how I support ANC engaging in the Our RFP process to secure more affordable housing in developments on city-owned land.

What will you do as commissioner to address crime and public safety concerns in your community? What is your opinion of the NEAR Act, and how will you engage with it as a commissioner?

If reelected as an ANC 1D Commissioner, I would take the following actions to address public safety concerns: (a) Engage with the police regularly to request status updates on investigations into violent crimes that were committed in Mount Pleasant; (b) Hold the police accountable for their actions and ensure transparency in their operations by continuing to host quarterly meetings between residents and police officers at ANC meetings in Mount Pleasant; (c) Submit requests to 311 that report street light outages, especially as the darkness at night in the area adjacent to Rock Creek Park may lead to car break-ins and home burglaries. My heart breaks for every victim of preventable violence in D.C. and around the country. I fully support the NEAR Act and any program that takes a public health and community empowerment approach to crime reduction. I’ve also been extremely disappointed that Mayor Bowser has seemingly dragged out implementation of the NEAR Act. This is particularly concerning because of the program’s key components is the collection of “stop and frisk” data. This data is critical in showing whether the Metropolitan Police Department has been unfairly and illegally discriminating against people of color in these stops. We must have this data to adequately hold the MPD accountable. As such, if reelected I commit to passing a resolution that urges the Mayor’s office and MPD to fully implement the NEAR Act and make “stop and frisk” data available as quickly as possible. Another public safety issue in Mount Pleasant and the surrounding communities is the increased frequency of raids conducted by the U.S. Immigration Enforcement Agency (ICE). At the ANC 1D meeting in July 2018, I introduced a resolution[1] that condemned the deportation and detainment activities of the U.S. Immigration and Customs Enforcement Agency and advised the District of Columbia Council to increase funding and outreach for the Immigrant Justice Legal Services Grant Program. I pledge to continue standing with our immigrant neighbors if reelected.

[1]https://static1.squarespace.com/static/574f2c54b6aa608304000a38/t/5b5c75598a922d8f9e18a35a/1532786009721/Condemn+ICE+raids.July+2018.pdf

If there were a way to improve bus transit or bike infrastructure in your neighborhood, but it required removing on-street parking, how would you approach the situation? Give a specific example if possible.

I supported Commissioner Jon Stewart’s resolution[1] regarding bus lanes on 16th Street NW. As the sponsor of ANC 1D’s resolution in support of the express 59 bus on 14th Street NW[2] (that passed unanimously), I also support the eventual creation of bus lanes on 14th Street. The tradeoff with bus lanes, however, is that they often result in the phasing out of existing parking spots. For example, the bus lanes on 16th Street will likely require the elimination of about 30 parking spots. I approached the 16th Street bus lane resolution by describing to residents my
own 16th Street bus experience, which consists of extended commutes and unpredictable service that several thousand other D.C. residents ensure each day. Whether at ANC meetings or in one-on-one conversations, I’m honest about the loss of parking spots. At the same time, I’m honest about how bus lanes will materially improve the quality of life for D.C. residents. I sincerely believe that full transparency into the cost—and benefits—of such tradeoffs are beneficial to any conversation about the tradeoffs of bus transit.

Where would you like to see new bicycle lanes, sidewalks, or other infrastructure to make it safer for residents, families, and seniors to walk and bike? What are the top Vision Zero priorities for your community?

As an avid cycler and constant pedestrian (I don’t own a car), I strongly support infrastructure that prioritizes the safety of cyclists and pedestrians. In terms of bike lanes, I would like to see new protected lanes on Mount Pleasant Street. I also support extending the existing Irving Street bike lane past Mount Pleasant Street to 16th Street NW. For pedestrian safety, I support extending the walk timer on the crosswalks from Mount Pleasant over 16th Street NW, as the walk signal durations can be too short for some residents—especially seniors and families with young children—to cross in time. My top Vision Zero priority would be to fully implement bus lanes on 14th and 16th Streets NW. One way to reduce pedestrian injuries and deaths—the major goal of Vision Zero—is to encourage more folks to take public transportation instead of driving. If we have fast and dependable running through two major transportation corridors in D.C., then it’s highly likely that more people will opt to take those buses instead of driving a personal vehicle. Fewer cars on the road means less of a chance for cars to hit pedestrians. I have supported this priority in the past through voting in favor[1] of and introducing resolutions[2] in support of improved bus infrastructure at ANC 1D meetings. I intend to continue this support if reelected.

What role do you think your ANC could play in addressing housing affordability challenges? How can your neighborhood contribute its fair share of the housing our growing city needs?

As a renter in a below-market rate group house, I understand well the anxieties and pressures created by a lack of affordable housing in the District. Creating and preserving existing affordable housing is one of my top priorities not just as a current Commissioner, but also as someone who lives in D.C. Although ANC Commissioners don’t have any designated authority over affordable housing, there have been encouraging developments in terms of the Office of Planning giving ANCs the great weight our decisions are supposed to have by law—at
least in planning and housing. This was especially true in the Our RFP process to evaluate developer bids for the abandoned Hebrew House in Petworth. Our RFP is an Office of Planning-led initiative that’s designed to facilitate community input for development of city-owned land. Last summer, after the Office of Planning arranged for developers to present plans for the site at a community meeting (which I attended), ANCs 1A and 4C considered seven proposals for the Hebrew House. In August 2017, the ANCs jointly recommended the proposal that—even though it was a higher density than some proposals—contained the highest number of affordable housing units, including 29 family-sized units. The city chose that same proposal to develop Hebrew House. If there is a site in Mount Pleasant that becomes the subject of an Our RFP bidding process—or any other community negotiation process, like PUDs—I would take a similar approach to ANCs 1A and 4C. I’d work with residents to gather input and advocate for the benefits of proposals that contain a significant number of deeply affordable housing units. Like I mentioned in a previous answer, Mount Pleasant residents will likely need to negotiate with developers or the city at some point. When that happens, the ANC can work to ensure that the decision-making process is as democratic, transparent, and accessible as possible.

What is the biggest controversy in your neighborhood not already listed on this questionnaire, and what is your position on it?

In Mount Pleasant, one of the biggest controversies has been whether the city should improve the empty lot at 19th and Lamont Streets NW. The lot is currently owned by the city. I support seeking city funds to improve this—and other empty, city-owned lots—with playground equipment, community gardens, managed green space, or any combination of the three. The Mount Pleasant ANC voted to support improvement of this lot in 2015. Before finalizing any designs, however, I would facilitate meetings between the Department of Parks and Recreation and residents to gather input about how community members think is the best way to improve this space.

Why do you think you are the best person to represent your SMD? What’s your vision for your ANC in 2 years?

I think I’m the best person to represent my SMD because—after the last two years—I’ve listened to *and* acted on input I’ve received from my neighbors. When I gather input from folks, they can be confident that I will incorporate their input into ANC resolutions or other initiatives. This was especially true of the Comprehensive Plan resolution that I sponsored last year (and mentioned in the answer to question #1), but I’ve solicited and incorporated feedback on other resolutions as well. If re-elected, I will continue my willingness to engage with neighbors and to act on what they tell me. Based on this commitment to responsiveness, my vision for ANC 1D over the next two years is to codify the values of democracy, transparency, and accessibility into our ANC’s bylaws. Our ANC’s unclear protocol for taking up resolutions has resulted in sometimes-opaque decision-making processes. For instance, residents have reported that they’re unaware of how to request ANC action on historic preservation exemption or zoning relief applications when making changes to their
homes. Residents also lack guidance on what other city agencies or community stakeholders’ comments on these types of applications, and why. Letting these seemingly mundane processes remain unclear prevents residents from participating in the ANC decision-making process (which is undemocratic), obscures why or how the ANC makes decisions (which is not transparent), and enables decisionmakers—including ANC Commissioners and other stakeholders—to communicate using unnecessarily complex/specialized language (which is inaccessible to residents). I look forward to working with my fellow Commissioners to update our bylaws. I understand that “changing bylaws” isn’t the most exciting or inspirational answer. But governing isn’t always exciting. But, from my time as a Commissioner these last two years, I’ve learned that major change is often a product of smaller changes occurring in aggregate. In the long-term, I want Mount Pleasant to remain an inclusive, vibrant, diverse neighborhood where everyone—regardless of income level—can live. And I believe we can get there if our ANC codifies democratic, transparent, and accessible processes in our bylaws.

Sometimes community members advocate for a position that is in their narrow interest, but is counter to broader city-wide interests and is highly problematic position if all communities across DC were to act that way. How will you lead in such a situation? Give a local example if possible.

I resolved this type of conflict when gathering input for my resolution on amendments to D.C.’s Comprehensive Plan (mentioned in my answer to question #1). When I first introduced this resolution, there was what seemed like broad disagreement with the policies I was recommending from the D.C. Housing and Development Priorities Statement. However, during the listening sessions I hosted, it became clearer—both to me and to the attendees—that several disagreements were based not on the intent of the resolution (i.e. provide more housing near transit), but instead on the vagueness of some policy suggestions in the resolution. Residents and I worked through this situation by separating our disagreements on policy from our wariness of overly-broad policies. Listening to each other led to a much stronger resolution that, eventually, the ANC approved with a unanimous vote.