### Q1
Contact information

<table>
<thead>
<tr>
<th>Name</th>
<th>Alex Marshall</th>
</tr>
</thead>
<tbody>
<tr>
<td>Email</td>
<td><a href="mailto:alexmarshalldc@gmail.com">alexmarshalldc@gmail.com</a></td>
</tr>
<tr>
<td>Campaign-related social media accounts</td>
<td><a href="http://twitter.com/a_r_marshall">http://twitter.com/a_r_marshall</a></td>
</tr>
<tr>
<td>Fundraising link, if applicable (if not, please write &quot;N/A&quot;)</td>
<td>N/A</td>
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</tbody>
</table>

### Q2
Select the Advisory Neighborhood Commission in which you are running:

- 2B

### Q3
Select the SMD in which you are running:

- 05

### Q4
Please upload a headshot that GGWash has your permission to use in its materials related to the 2024 election and endorsements process in the District, which may include publication on our website, in emails, on social media, or in other formats.

**DFD7B730-F092-4F47-A8C4-8CD8167AF177.JPG (495.5KB)**
Q5
Where in your Advisory Neighborhood Commission, not just your SMD, do you think density should be increased to accommodate the construction of new housing? If you do not think density should be increased in your ANC, please write, “I do not think density should be increased in my ANC.”

In short: everywhere. Dupont Circle is an amazing neighborhood and more people should have the opportunity to live here.

The lowest hanging fruit are blocks adjacent to the Dupont Circle station with 1-3 story retail (1300 + 1500 blocks of Connecticut Ave, 2000 block of P St) and especially the parking lot at 20th & Mass.

We have an immense opportunity to convert or replace many low-occupancy office buildings with housing as is already underway just outside our ANC at the Universal Building. Last year, Johns Hopkins vacated four office buildings in our ANC on Mass Ave (two on my block) when they moved to the Newseum. Building dense housing on those sites should be a priority. There is a proposal to convert one into LGBT senior housing, which I fully support.

I would support zoning the entire ANC to the maximum under the Height Act and support ADUs by right.

I appreciate the historic architecture of our neighborhood (it’s part of why I love living here!) but in a housing crisis, we can’t let our aesthetic preferences prohibit an ample supply of housing. I would support and help landowners who want to modify their historic properties to add more housing. I would encourage them to retain historic facades when feasible but wouldn’t force it on landowners.

<table>
<thead>
<tr>
<th>Q6</th>
<th>I consider affordable housing to be (check all that, in your opinion, apply):</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Cheap, Costing no more than 30 percent of one’s household income</td>
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</table>

<table>
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<tr>
<th>Q7</th>
<th>I consider market-rate housing to be (check all that, in your opinion, apply):</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Not means-tested or income-restricted, Unsubsidized, Not rent-controlled</td>
</tr>
</tbody>
</table>
Q8

The District’s inclusionary zoning law “requires that eight to 10 percent of the residential floor area be set-aside for affordable units in most new residential development projects of 10 or more units.” The cost of doing so is paid by a project’s developer, and IZ units are income-restricted. Because the number of IZ units is tied to floor-area ratio, the larger a building is, the more IZ units will be built. Conversely, if the initial density proposed by a developer is reduced during the approvals process, rather than maintained or increased, fewer IZ units will be built. ANC commissioners are likely to hear from some constituents concerned by a project’s potential impact—real or assumed—on traffic, parking, views, and property values and rents, and whether it fits the character of the neighborhood. While it is not a guarantee that a development proposal including IZ units will come before your ANC, if one does, what would you do, given the likelihood of at least some pushback?

Q9

Planned unit developments are projects in which developers are able to exceed the height and density allowed by the District’s zoning code up to the density allowed by its Future Land Use Map (typically a modest increase in scale) in exchange for a community benefits agreement. While it is not a guarantee that a PUD will be proposed in your ANC, if one is, the commission is likely to be the party negotiating that community benefits agreement with a developer. The following are examples of benefits that an ANC might push for in such an agreement. Please rank them in the order in which you would prioritize them.

More income-restricted, subsidized units than are required by District law 1
Income-restricted, subsidized units restricted to lower income levels than initially proposed by the developer 3
Income-restricted, subsidized units with more than one bedroom 2
Parks, landscaping, and/or public art 7
A Capital Bikeshare station 6
Improvements or repairs to, or replacement of, streets and sidewalks 4
Direct cash payments to local organizations, such as civic associations and ANCs 8
Direct cash payments to local schools and youth programs 5
Q10
Check any of the below combinations of features that you would consider social housing.

District-owned housing on District-owned land, built by a District agency and managed by a District agency
District-owned housing on District-owned land, built by a private construction company and managed by a District agency

Q11
Should apartments be legal to build District-wide?
Yes

Q12
Which statement do you agree with most?
New housing should be built both along major corridors and throughout existing residential neighborhoods, in buildings of all sizes.

Q13
Which of these statements best describes your feelings about historic districts in the District?
Historic districts are problematic, and we have too many of them.

Q14
The District is likely to begin a rewrite of its Comprehensive Plan, its foundational land-use document, in 2025. In a rewrite of the Comprehensive Plan, which of these three options would be your top priority?
Creating opportunities for new housing in my commission's area

Q15
My ANC, not just my SMD, has:
Too few bars and restaurants

Q16
Do you think there are not enough cars, enough cars, or too many cars in the District?
Too many cars

Q17
The Sustainable D.C. 2.0 plan includes a target of reducing commuter trips made by car to 25 percent. Do you agree that incentivizing residents and visitors to drive less should be an explicit policy goal of the District?
Yes
Incentives for people to drive less and nudges to make them drive safely can prevent drivers from killing other people, but research shows such “carrots” won’t be enough to curb the public health crisis of increasing traffic fatalities. Keeping people alive and safe on District roads requires policies that actively reshape our transportation systems and built environment to decrease single-occupancy vehicle trips, and to slow down drivers when they do make those trips. Please rank the following policies in the order that you would like to see the District government pursue them.

<table>
<thead>
<tr>
<th>Policy</th>
<th>Rank</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implementing a road-pricing program</td>
<td>1</td>
</tr>
<tr>
<td>Increasing the cost to own a car in the District, including RPP and parking registration</td>
<td>6</td>
</tr>
<tr>
<td>Removing minimum parking requirements in new developments near transit</td>
<td>4</td>
</tr>
<tr>
<td>Implementing road diets on arterial streets</td>
<td>9</td>
</tr>
<tr>
<td>Making some streets, especially residential streets, car-free</td>
<td>11</td>
</tr>
<tr>
<td>Regional reciprocity for automated traffic enforcement</td>
<td>5</td>
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<tr>
<td>Building more housing and affordable housing in the District proximate to transit and job centers</td>
<td>10</td>
</tr>
<tr>
<td>Regularly removing travel lanes for bus lanes</td>
<td>2</td>
</tr>
<tr>
<td>Regularly removing parking lanes for bus lanes</td>
<td>3</td>
</tr>
<tr>
<td>Regularly removing travel lanes for bike lanes</td>
<td>7</td>
</tr>
<tr>
<td>Regularly removing parking lanes for bike lanes</td>
<td>8</td>
</tr>
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</table>
Q19

The above question asks about systemic policies to reduce trips by car that the District's executive and legislative branches would need to initiate. As a commissioner, your powers are only advisory, but the intensely local nature of the role means that you can direct your attention to shepherding improvements to the built environment in your neighborhood that, while smaller in scale than changing District law or instituting a new citywide program, are no less important to making all road users safer. Please rank the following initiatives in the order you would be most enthusiastic about your ANC considering a resolution concerning them.

The installation of more automated traffic enforcement cameras to ticket drivers for speeding or running red lights and stop signs 1
The removal of parking spaces as part of a project to widen sidewalks 8
The removal of parking spaces as part of a project to build a protected bike lane 3
The removal of parking spaces as part of a project to build a bus-priority lane 2
The removal of parking spaces near crosswalks to increase the visibility of pedestrians to drivers, referred to as “daylighting” 7
The removal of residential parking spaces to enable short-term parking for delivery drivers 9
The installation of speed bumps to slow down drivers 6
The installation of raised crosswalks with high-visibility signage to alert drivers to pedestrians 5
The temporary or permanent closure of certain streets to single-occupancy vehicles to create zones for pedestrians 4

Q20

On-street parking occurs in public space. This means that an on-street parking spot does not belong to a specific individual, and people park in different places at different times. What do you consider a reasonable rule of thumb for deciding if a neighborhood has enough street parking?

A resident is able to find an available public street parking space within their neighborhood, in any direction of their residence (about a ten-minute walk), most of the time
Q21
The District's goal to be carbon-free by 2050 requires most of the reduction of its transportation emissions to come from residents turning existing single-occupancy vehicle trips into transit, walking, and biking trips. Please describe at least one trip you currently take by car (even if you, yourself, are not driving) that you can commit to taking on foot, by bus, by train, via a mobility device, or by bike instead.

This is hard for me to answer as I already use cars as minimally as possible. I live car free: I walk, use transit, or bike (both Capital Bikeshare and my own e-bike) for nearly 100% of my trips. The rare occasions I take trips in cars are primarily riding with friends or family for trips outside the city to locations where transit can't take me. As of the second week of August, I've taken six trips by rideshare and a couple by cab this year, all for circumstances I wouldn't replace with transit (including trips with an elderly family member with a disability).

As an alternative: I can reduce the number of times I order food delivery. I don't do it particularly often but it consists of the majority of car trips I induce.

Q22
What do you feel is the biggest issue in your neighborhood, and what is your position on it? And, given the limited scope of commissioners' and commissions' authority, what would you, most realistically, do about that issue if you are elected?

I feel the biggest issue in my neighborhood is, and my position on it is: 

We don't have enough housing to accommodate all the people who want to live here and I want us to have an abundance of housing.

If elected, I would:

Support building more housing across the board

Q23
ANC commissioners represent about 2,000 constituents and, when sworn in, commit to upholding the District of Columbia's interests, not solely your commission's or single-member district's. With the understanding that you are not going hear from every single one of your constituents during your term, and that commissioners are sworn to act in the interest of the entire District, describe how you might make decisions as an elected representative.

I will solicit feedback from constituents and others in the District but understand that I won't hear from everyone. Ultimately I'm asking voters to trust my decision making and if I make decisions that some disagree with, I'll explain my reasoning but not change my action based on the loudest in the room.

Q24
Why do you think you are the right person to serve as an ANC commissioner for your SMD?

I've got the experience and passion to build consensus and effect change in local government. I'm a proud native of the District and have lived in 2B05 for five years and want to make it easier for others to enjoy this great community by building more housing. As a victim of traffic violence (I was struck by a truck driver on Wisconsin Ave NW at a young age), I'm driven to fight for pedestrian and cyclist safety improvements in our neighborhood, particularly at the entrances to Dupont Circle on Mass Ave. I have professional experience at bringing parties together to break down red tape and make change happen. Our ANC has a significant amount of grant funding available that has historically gone unspent and as a professional grant manager, I have the skills needed to make sure we can put that resource to use for our neighborhood.